

KINGSPORT, TENNESSEE

State of the City 2016 YEAR IN REVIEW





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To Our Citizens

As we approach Kingsport's centennial, I am reminded of the impact this city has had on so many lives.

My mom is from Hawkins County, my dad from Southwest Virginia. They came to Kingsport seeking a better life for their children and grandchildren. Citizens of this new town came from nearby and faraway. It was an early melting pot of diversity from around the world – people with a common goal – to build a better future.

March 2nd isn't just Kingsport's birthday, it's also my son's. Just like his mother, sister, and I, he was born at Holston Valley Hospital. He reaped the benefit of one of the many institutions that were envisioned, planned and funded by the Kingsport Spirit. And so goes the circle of life. Our family, like so many others, inherited a city with exceptional schools, incredible parks, strong volunteerism, charitable conviction, civic-minded businesses, an infectious community pride, and a can-do attitude.

*Kingsport is willing to dream
– it's willing to work – and it's
willing to leave a legacy.*

Jim Harlan, chair of the Kingsport Community Foundation said, "You're here today because someone came before you to lay the groundwork...someone helped you...someone prayed for you – and it's your responsibility to do the same for those to come."

When you think about the odds this fledgling city faced, the Kingsport Spirit is even more pronounced. In 1910, developers set out to build a city. Four years later, World War I broke out. Twelve years later, the stock market crashed and the Great Depression began. Ten years later, World War II consumed the globe again.

At every turn, in any situation, Kingsport citizens have risen to the occasion.

Whether it be the groundbreaking founding of Douglass High School in 1928, the Santa Train in 1942, Bays Mountain Park in 1968, Fun Fest in 1980, Kingsport Tomorrow in 1989, MeadowView Convention Center in 1996, the Academic Village in 2002, the Kingsport Carousel in 2010, the PEAK young professionals in 2013, or the recent OneKingsport Summit – Kingsport is willing to dream – it's willing to work – and it's willing to leave a legacy.

The original vision was fifty thousand residents. Today, Kingsport's population stands at 53,028.

We stand at a crossroads. Rest on the successes of the past, or boldly dream and build for the future. What will Kingsport be in 2117? I won't be here to find out, but I hope we've all left it a little better than we found it – for future generations.

In closing, you've made the dream of this little boy from Cherry Street a reality. I consider it one of life's greatest blessings to be able to give back to the place that made, shaped, and nurtured me. It's an even greater blessing that my wife and children have shared this journey with me. Wherever I go, people remind me, "There's something different about this place. Don't ever take that for granted."

Whether you've been here 100 years or 100 days – I hope you feel THE KINGSPORT SPIRIT. It will leave an indelible mark on your soul that you'll carry wherever you go.

*- Jeff Fleming
City Manager*

Board of Mayor and Aldermen

John Clark, Mayor
Mike McIntire, Vice Mayor
Thomas C. Parham, Alderman
Colette George, Alderman
Tommy Olterman, Alderman
Darrell Duncan, Alderman

Leadership Team

Jeff Fleming, City Manager
Chris McCartt, Assistant City Manager-Administration
Ryan McReynolds, Assistant City Manager-Operations
J. Michael Billingsley, City Attorney
James H. Demming, Chief Financial Officer/Treasurer
David Quillin, Police Chief
Craig Dye, Fire Chief
Morris Baker, Community Services Director
Lynn Tully, Development Services Director
George DeCroes, Human Resources Director
Heather Cook, Marketing & Public Relations

Management Team

Bill Albright, Transportation Manager
Kitty Frazier, Parks, & Recreation Manager
Chad Austin, Water Distribution Manager
Ronnie Hammonds, Streets & Sanitation Manager
David Austin, Facilities Manager
Darrell Hayes, Deputy Fire Chief
Jason Bellamy, Police Major
Steve Hightower, Fleet Manager
Scott Boyd, Deputy Fire Chief
Bonnie Macdonald, Cultural Arts Director
Shirley Buchanan, Senior Center Manager
Angela Marshall, Municipal Clerk
Kathy Carver, Senior Accountant
Kari Matheney, Aquatic Center Manager
David Chase, Deputy Fire Chief
Dale Phipps, Deputy Chief of Police
Rob Cole, Interim Bays Mountain Park Manager

Stephen Robbins, Storm Water Manager
Hank Clabaugh, City Engineer
Robert Sluss, Fire Marshall
Sidney Cox, Senior Accountant
Judy Smith, Budget Director
Sandy Crawford, Procurement Manager
Gary Taylor, Public Transit Manager
Diane Denton, Human Resources Administrator
Michael Thompson, Asst. Public Works Director
Tim Elsea, Traffic Manager
Jake White, GIS Manager
Niki Ensor, Waste Water Facilities Manager
Helen Whittaker, Library Manager
Terri Evans, Risk Manager
Lisa Winkle, Comptroller
Jim Everhart, Deputy Fire Chief
Mark Woomer, Information Technology Manager

The State of Our City



Kingsport's Vision is to become the premier city in Northeast Tennessee to live work, raise a family and for businesses to grow and prosper.

Our mission is to be the best possible Kingsport, a place that is attracting and retaining new and existing residents, visitors, businesses and developers.

We are known for our community spirit, our strong public-private partnerships and our continued excellence in industry and education.

Photo above: Honoring our law enforcement with a visual "thank you" to give a daily reminder that we are grateful to those who keep us safe.

The Role of the BMA

Oversight of city operations

Policymaking

Balancing budget

Managing city manager

FUTURE CITY DIRECTION

Challenges - As I See Them

By Mayor John Clark

Expenditures versus Population

City staff has demonstrated sustained operating efficiencies since 2009; however, as the city's population has increased, the expenditures per capita have actually decreased. Other cities in the region have seen just the opposite. They are investing more per capita to achieve a higher quality of life.

Kingsport's population increased 15.88%, while general fund expenditures per capita decreased 3.26%

Bristol's population increased 4.09%, expenditures increased 4.05%

Johnson City's population increased 5.3%, expenditures increased 8.02%

Work versus Live

People no longer must live where they work (choices). In fact, 59% of our workforce commutes to and from Kingsport each day.

While the city's population has grown during the past 20 years, 90% is due to annexation (7,100 of 8,100 new residents were annexed). State law has changed, restricting annexation to request or referendum - a much more unpredictable growth strategy.

We are losing residents and businesses to other cities, and the low cost-of-living strategy has not resulted in organic population growth. We must work harder to overcome industrialization and create demand for Kingsport with our four target areas of residents, visitors, businesses and developers.

Remain Constant versus Invest

Stay the Course – Live within current revenue means

- No new revenue streams
- Continue spending funds on maintenance and new projects from same budget
- Produce slow and incremental quality-of-life improvements
- Decline in tax base, yearly increases and/or cost reductions
- Continued transition to 8am-5pm commuter town

OneKingsport Investments – Establish new revenue stream

- Spend current budget on maintenance and new funding on investments
- Faster and more substantial quality-of-life improvements
- Maintain and grow tax base, improved services to residents
- Continue progress to vibrant 24/7 city

Both options required additional funding - The BMA chose to INVEST in the future.

BUDGET SUMMARY - TOP PROJECTS

City Manager's Traditional Budget

- Balanced without revenue increases
- Implements start of sustainable paving program
- Maintains the long term downward trend of full-time employees per capita
- Provides targeted funding for facilities maintenance, technology infrastructure
- Rewards departments who were able to eliminate/consolidate/reallocate

OVER \$56M IN CURRENT
PROJECTS FUNDED THROUGH
TRADITIONAL BUDGET

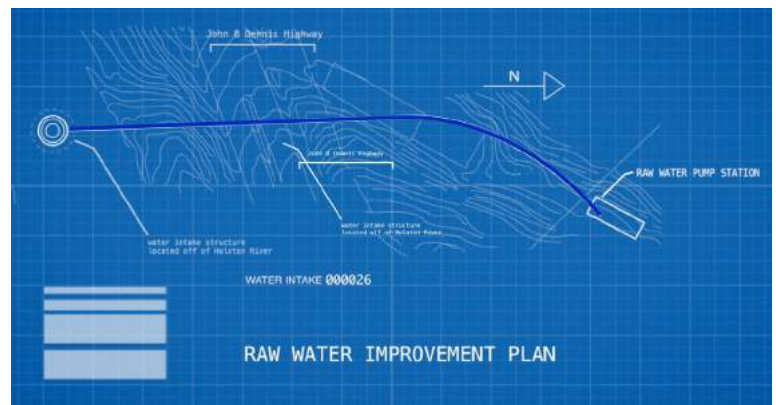


OneKingsport Initiative (details p. 13)

- Annually, \$2.4 million (funded through property tax, supplanted by \$8 sanitation fee)
 - \$1 million for OneKingsport Investments (\$700,000 cash/\$300,000 debt service)
 - \$1.4 million for annual maintenance/operating

Summit Workgroup Breakdown for Year 1 Projects:

46%	Housing
17%	Downtown Revitalization
17%	Arts & Entertainment
10%	Job Creation & Entrepreneurship
5%	Destination City Investments <small>(natural assets)</small>
3%	Higher Education Innovation
3%	Health & Wellness



Top 15 - New Capital Projects (excluding water & sewer)

1. MeadowView Renovations (20th anniversary) \$3,500,000
2. Indian Trail Drive extension \$3,300,000
3. Street Resurfacing (Paving) \$1,350,000
4. Centennial Park (match private) \$ 851,400
5. Facilities Maintenance – Schools \$ 750,000
6. Local match for new Transit Center \$ 376,300
7. Bays Mountain dam repair \$ 370,000
8. Citywide park improvements \$ 350,000
9. Citywide aesthetics/beautification \$ 350,000
10. Facilities Maintenance – City Buildings \$ 330,000
11. Technology Infrastructure \$ 330,000
12. Library Renovations (phase 2 of 5) \$ 250,000
13. Bays Mountain road stabilization \$ 320,000
14. Lynn View site improvements \$ 200,000
15. J. Fred Johnson Park – parking improvements \$ 200,000

Top 15 - Existing Capital Projects

1. Rebuild raw water intake \$13,500,000
2. Rebuild Rock Springs Road to Cox Hollow \$ 7,500,000
3. Reedy Creek Sewer Trunkline \$ 5,600,000
4. Indian Trail Drive extension \$ 3,300,000
5. Colonial Heights Water/Sewer Ph II \$ 3,200,000
6. Colonial Heights Water/Sewer Ph III \$ 2,600,000
7. Systemwide water upgrades FY15 Ph 1 \$ 2,600,000
8. Colonial Heights Water/Sewer Ph IV \$ 2,500,000
9. Systemwide water upgrades FY15 Ph 2 \$ 1,900,000
10. Main Street rebuild \$ 1,700,000
11. Fort Henry/Moreland sewer rehabilitation \$ 1,100,000
12. Demolition Landfill \$ 1,000,000
13. Kingsport Greenbelt – eastern extension \$ 940,000
14. ARC sewer system upgrade \$ 900,000
15. Stone Drive pedestrian improvements (State) \$ 697,000

HIERARCHY OF NEEDS

The decision-making process toward financing Kingsport policies is handled with great care. In search of viable ways to sustain and grow the population, city leaders have elected to introduce new funding measures as they work toward investing in the future of Kingsport.

Using a three-tiered pyramid model, city officials are able to effectively illustrate the hierarchy of needs as it pertains to Kingsport's capital budget and the priorities of maintaining our city.



The base of the pyramid, which utilizes the bulk of the allotted budget, encompasses the most fundamental public services including police, fire, education, employment, road paving and the necessary infrastructure improvements to keep Kingsport running smoothly. For example, the city now has a fully-funded paving program to maintain our streets.

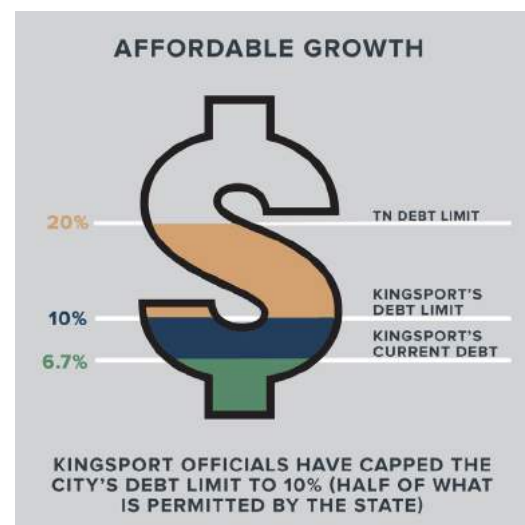
The middle tier of the pyramid includes housing and neighborhood needs, improvements for parks and higher education. Our goal is to double the number of students receiving higher education within Kingsport city limits from 2,500 to 5,000.

Since the opening of the higher education center, 32.5% of residents have earned an associates degree or higher which is up from 18%. As a result, the median income has jumped from \$30,279 to over \$54,000 per year.

And the top of the pyramid, reserved for arts and culture and continued beautification for our city, will help create demand for Kingsport and improve overall quality of life for residents, which is a vital component of the growth plan.

LOW/MANAGEABLE DEBT

Tennessee state law limits any city's debt ceiling to 20%. For the benefit of its citizens, Kingsport officials have capped the city's debt limit to 10%, half of what is permitted by the state. Currently, we are at 6.7% which is a testament to our leadership's commitment to fiscal responsibility and a conservative approach to borrowing and spending.



BMA RECOGNITIONS

Public Art Committee

The Public Art Committee, chaired by Roy Harmon, has been working since 2007 to make sure art is a part of everyone's life here in Kingsport.

Rodney Dye

Dye, sanitation driver, saw a lady fall in her driveway. He made sure she was ok, and when his shift was over, he drove back to check on her. He's also a recent Highlighting Heroes for his kindness to a boy on his route who has health issues.

Judy Smith & John Morris

The City of Kingsport received the Distinguished Budget Presentation Award for the current budget from the Government Finance Officers Association. This award is the highest form of recognition in governmental budgeting.

Snow Team

Ronnie Hammonds, Rodney Deel, Lewis Bausell, Steve Hightower: The snow operations team was recognized for providing excellent service with 99% of roads being cleared in 36 hours during snow storms this January.

Kingsport Conventions & Visitors Bureau

If it were not for state and local taxes generated local by tourism, each household would pay \$446.74 more in taxes. Thanks to Jud Teague, Frank Lett and team, they have made Kingsport a youth sports destination.

Jamey Gillenwater

Gillenwater, foreman in Streets Maintenance, submitted his statement and graphic and won the design contest for the new 'Safe Way Every Day' logo.

911 Emergency Call Center

From handling administrative calls to life and death calls, each specialist is a citizen's life line in an emergency, becoming the 'Calm Voice in the Night.' This group was recognized for telecommunicator's week in April.

Barry Brickey

After being on the job for 6 months, Brickey was named the 2006 Fire Educator of the Year in Tennessee. He was recognized for going above and beyond in his safety efforts.

Brad Conkin

On his own account, School Resource Officer Conkin set out to place an emergency preparedness kit in every classroom in John Sevier Middle School and completed his goal.

Richard H Watterson

Watterson served as an Alderman from 1973 to 1997 and served as Vice Mayor from 1981 to 1995. He was the first African-American elected Alderman city-wide.

Keep Kingsport Beautiful

Robin Cleary and the KKB team received a recognition for their work on the April Clean Sweep Kingsport event. Over 300 volunteers worked 806 hours and collected over 15 tons of litter, trash and brush.

Rick Marshall

Officer Marshall applied emergency lifesaving first aid to stop the bleeding and save the life of a victim of a laceration to the neck.

Joey Moody

Officer Moody took action and successfully performed the Heimlich maneuver on a victim, dislodging an article of food, saving her life.

Chad Austin & Kristen Steach

Austin and Steach accepted the 2015 Excellence in Operations Management Award for their use of the operating system called Cartegraph.

GRC: 911 Building Award

Goins Rash Cain, Inc. received two awards for the 911 Emergency Building: the 2015 Construction Project of the Year Award and the 2015 Architect of the 'Project of the Year' Award.

Robert Mills

Officer Mills was dispatched to help an ill elderly man who said he had no food. Mills went to the grocery store and purchased food for him.

Mike Campbell

Officer Campbell was dispatched to help out of state travelers when their vehicle died on Interstate 81.

BMA RECOGNITIONS

Brian Paupeck

The K-METS general manager brought new upgrades and improvements to Hunter Wright Stadium and the game experience. The team was the most successful it had been since 1996.

Noah Rutherford & Charlotte Reasor

Noah and Charlotte saved a young boy's life at the Kingsport Aquatic Center in June.

Kingsport Times News

For 100 years now, the Kingsport Times News has been a reliable news source to local residents.

Claudia Moody

On June 30, Claudia Moody retired after 27 years as CEO of Northeast Tennessee Tourism Association. She started at NETTA in 1989 and was instrumental in the region's growth and expansion of tourism.

Terri Evans

City of Kingsport's Risk Manager was selected to serve as the next president of the Public Risk Management Association (PRIMA) for 2016-2017.

Tom Patton

As the police information officer, Patton has built relationships with the police department and local media. He also facilitates the Citizens Police Academy and is well respected within the community.

Symphony of the Mountains - Cornelia Laemmli Orth

Cornelia Laemmli Orth is in her 11th season as music director of Symphony of the Mountains, and SOTM is celebrating 70 years in Kingsport.

John Blessing

Officer Blessing facilitated the construction of the Law Enforcement Memorial and Eternal Flame at the Kingsport Justice Center.

Hunter, Smith & Davis

In 1917, the law firm drew up the paperwork that served as the official charter to incorporate the City of Kingsport as a municipality in the state of Tennessee.

Water & Wastewater Collection Division

This division was presented with the Excellence in Water Distribution Operations Award from the American Water Works Association. They had zero violations for the year.

Healthy Kingsport

Healthy Kingsport continues to be a momentum builder in our community. Due to efforts by Kandy Childress and her team, Healthy Kingsport was recognized by the Governor as a Healthier Tennessee Community.

Kingsport Fire Department

The Kingsport Fire Department (KFD) received its fourth consecutive designation as an Accredited Agency. This occurs every 5 years, so they have been accredited for the last 20 years.

Nancy Fender

Fender, current Central Dispatch Supervisor for the City of Kingsport, was named 'Dispatch Supervisor of the Year' by the Tennessee Emergency Numbers Association

Christy Swiney, Cathy Matt & Richie Hite

These individuals received their Emergency Number Professional Certification for their mastery of comprehensive knowledge base required of emergency number program management.

Kingsport Finance Department

The Finance Department received a Certificate of Achievement for Excellence in Financial Reporting for FY 2015. This is the 16th year in a row to receive this honor. Only 8% of organizations in the nation receive this award.

Malora Quesinberry

Quesinberry has been named the Tennessee State Soccer Association Administrator of the Year. This is a high honor considering the number of member associations that make up the TSSA. She works tirelessly at providing the best experience for young soccer players in Kingsport.

APPOINTMENTS

Higher Education Commission

John Williams
Parker Smith
Keith Wilson
Tim Attebery

Planning Commission

Mark Selby
John Moody
Pat Breeding
Sharon Duncan

OneKingsport Summit Advisory Commission

Lafe Cook
Jane Hillhouse
Aundrea Y. Wilcox
Eric Deaton
Bill Sumner
Chrissy Idlette
John Perdue
Charlie Nitschke
Seth Jervis
Jane Henry
Tom Dixon

Tree Advisory Board

Dan Wernick
Rebecca Thomas
Dr. Timothy Martin
David Williams

Parks and Recreation Advisory Committee

Bob Jack
Brad Hoover
Pam Mahaffey

Historic Zoning Commission

Dineen West

Public Art

Chrissy Idlette

Library Commission

Dr. Dorothy Dobbins

Sullivan County Board of Equalization

Millard Burton

Employee Dependent Scholarship Program

Nicole Austin
Sherri Mosley

Housing and Redevelopment Authority

Esther Rodolphe

Construction Board of Adjustments and Appeals

Dave Stauffer
Steve Wilson

Beverage Board

Steven LaHair

Gateway Review Commission

Vivian Crymble
Jim Wright
John Perdue

Board of Zoning Appeals

Bill Sumner
Ashok Gala

Kingsport Economic Development Board

Ken Frolich
CeeGee McCord
Keith Wilson

ONE KINGSFORT

WHAT IS ONEKINGSFORT?

There's Only One

Believe it or not, the term OneKingsport has been around a really, really long time. The earliest recorded memory of OneKingsport was back in 1949 as it was the cover of a Kingsport Chamber Annual Report. The title across the cover of the book said "There's only One Kingsport". This is true...there's literally only ONE Kingsport in the entire United States. Several Bristol's, Johnson City's, Knoxville's and Nashville's exist, but there's only ONE Kingsport.

Community Spirit

Another common interpretation of OneKingsport is the term for our community spirit. J. Fred Johnson, a founding father of Kingsport, felt strongly about Kingsport's community spirit and the community's ability to get things done.

ONEKingsport Visioning Process

The most recent association with OneKingsport is the OneKingsport Summit, OneKingsport Post-Summit Workgroups and now the OneKingsport Summit Advisory Commission. The last visioning process occurred under Mayor Jeanette Blazier in 1999 where projects like MeadowView and the Kingsport Academic Village transpired to further the city's vision.

Mayor Clark campaigned on the fact it was time for another visioning effort within our community. In October 2015, hundreds of citizens gathered, in person and via livestreaming, for a two-day summit to discuss a population growth issue in Kingsport. The purpose of the OneKingsport Summit was to create a five-year roadmap to become a vibrant 24/7 city.

Seven workgroups were created that addressed the major areas for the visioning effort: Arts & Entertainment, Destination City Investments, Downtown Revitalization, Health & Wellness, Higher Education Innovation, Housing, and Job Creation and Entrepreneurship.

Following the 2-day summit, citizens interested in serving were divided among the 7 post-summit workgroups. For the next 5 months, these workgroups met to research, identify and recommend projects or "big ideas" to bring forward. In March 2016, each workgroup presented to the BMA.

From those presentations, city staff collected all of the information and then formed a prioritization team. This team consisted of two members nominated from each workgroup to bring all the ideas forward and prioritize year one recommendations. Then, a staff cost-estimating team worked on providing estimates for each project.

As of September 2016, the OneKingsport Advisory Commission formed. This commission is advisory in nature and does not make any financial decisions. The funding is recommended by the commission and approved by the BMA.

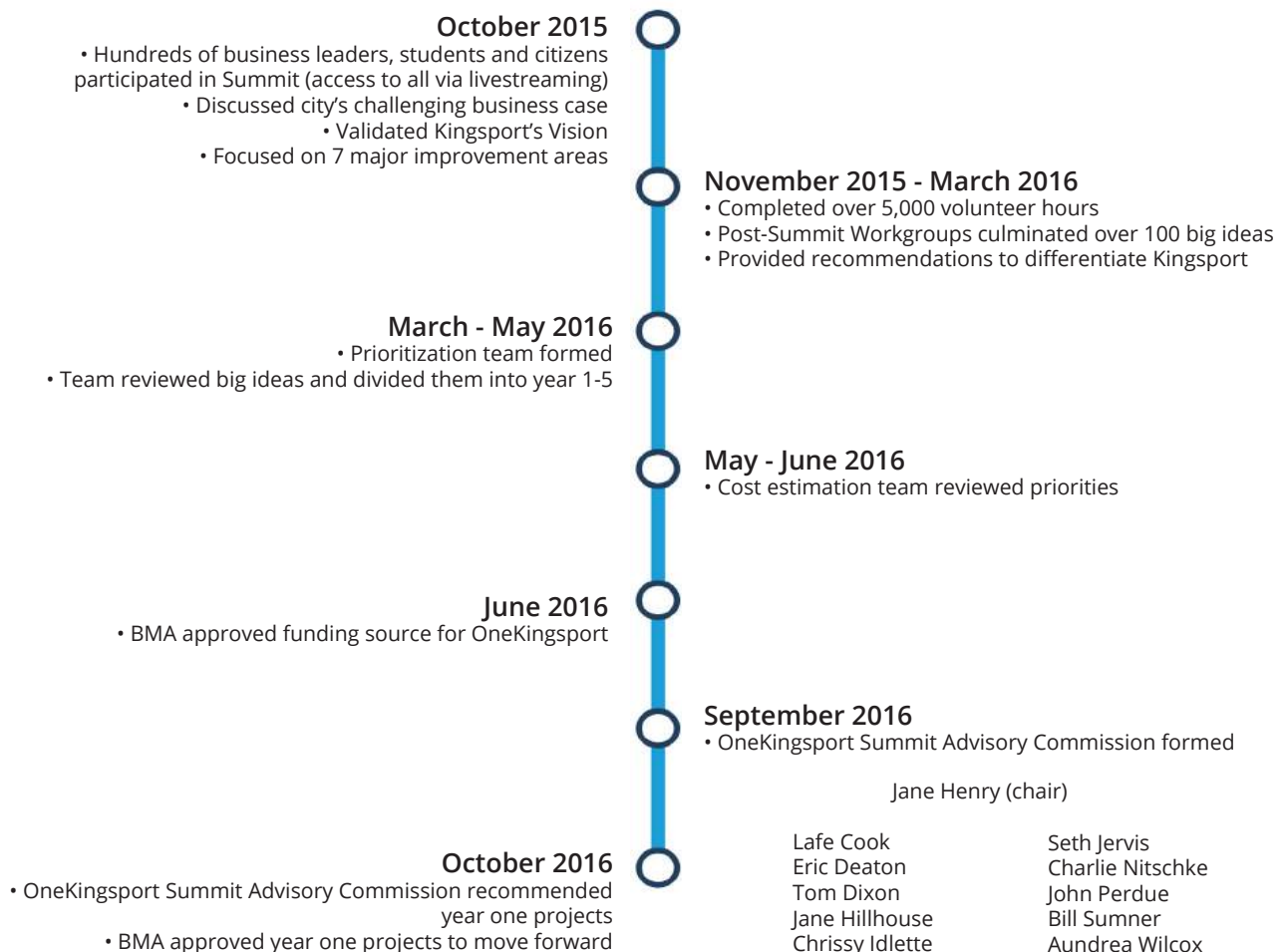
Please note that all projects supporting the summit mission of attracting and retaining residents, visitors, businesses and developers are considered a part of the OneKingsport movement. For example, a substantial MeadowView renovation is underway, and while not funded through OneKingsport, the hotel is a destination city investment that supports the OneKingsport effort.



The OneKingsport mission is to be the best possible Kingsport, a place that is attracting and retaining new and existing residents, visitors, businesses and developers. Below are the seven focus areas used to move Kingsport forward.



OneKingsport Community Engagement



TWO CRITICAL OUTCOMES OF THE ONEKINGSPORT VISIONING PROCESS

"Taking Care of What We Have"

Maintain Current Facilities
and Infrastructure

*Paving roads
Updating buildings*

"Investing in Our Future"

Invest in new and unique initiatives
to differentiate city

*Improve quality of life
Spark private investment*

ONEKINGSPORT

PROJECTS FOR YEAR ONE (ONLY 8 MONTHS LEFT IN THE FISCAL YEAR)

35 total projects approved

\$951,172 approved funding for 15 different projects

20 projects can be completed within current budgets (no additional cost)

All seven focus areas represented

No budget changes were requested for projects



Outdoor Venue Space

In year one, the city will work towards the purchase of the remaining General Shale Property (off Industry Drive). Once secured, the city would conduct an environmental study on the land to determine future use. The discussion from the OneKingsport post-summit workgroups, the prioritization committee and the Summit Advisory Commission is to research the possibility of an outdoor performance venue space. This would be an asset to our region as there is not such a venue within the Tri-Cities. Additional outdoor activities may be considered to complement the Brickyard park investment.

Public Mural Art Program

This program would operate under the Office of Cultural Arts to create opportunities for public murals on both public and private properties. The funding provided is matched with grants. The purpose of art murals is to support the strength of the arts in our community and support beautification efforts.



Downtown Improvements

Several downtown improvements were approved for year one. A Downtown Master Plan will be moving forward to consolidate all existing downtown plans, evaluate current viability and develop a new plan to continue revitalization of the downtown area. Specific items in the plan include land use, streetscaping, district identification and signage.

The city will increase its effort to provide incentives for retail and restaurants in the downtown area. Existing opportunities include targeted downtown redevelopment and facade grants, which has been very popular with downtown property owners.

The city will work toward promoting the historic character of Broad Street and other downtown properties through marketing the federal 10% Historic Tax Credit.

Improving greenspace in downtown is a priority and implementing tactical urbanism (small projects/big impact) such as up-lighting downtown.



Creating a World-Class Destination for Bays Mountain

In order for Bays Mountain Park & Planetarium to become a world-class destination, infrastructure needs must be completed first. For example, the Metropolitan Transportation Organization (MPO) is reviewing this project for future funding from the Tennessee Department of Transportation (TDOT) to upgrade and possibly reconstruct Reservoir Road, the road that leads to Bays Mountain property. Upgrades to facilities, parking and wireless Internet are all current needs. In addition to infrastructure, a business plan will be developed that looks at taking Bays Mountain to the next level.

Maintenance: Taking Care of What We Have

Two major focuses came out of the OneKingsport process: maintenance and investments. We must take care of what we have before we can invest in new projects. Therefore, through several funding sources, the city has significantly increased landscaping and maintenance to enhance our buildings, roads, sidewalks, parks and more. The majority of this funding comes from the power franchise fee.

The city is aware that having industrial partners in close proximity to other city assets presents unique challenges. As we continue to work with our partners to provide creative opportunities for improvements and beautification at Cement Hill. We recognize the value of private investment in realizing its potential.

Asset Awareness: Signage

Included in taking care of what we have is a program to increase the awareness of our network of recreational and destination assets. This is being accomplished through new coordinated and improved signage for these assets across the city.

Riverfront Development

As a city, we need to capitalize on our natural assets. Above mentioned is our natural beauty in Bays Mountain, and the Holston River is a second natural asset that boasts economic development. A plan was developed in 2008, and while some of the items have been completed, the economic recession hampered additional development since that time. A team will research next steps for the development of the riverfront and actively look for “quick wins” for new and exciting riverfront businesses.

Cultural Activity Portal

The cultural activity portal is a singular website that works with multiple agencies to promote events in the community. Currently, many organizations are trying to manage event promotions. The city will work to create an effective and engaging website to find out what’s going on in the city for arts and entertainment. The website will be managed by the Office of Cultural Arts.



Continue Support for Healthy Kingsport

Healthy Kingsport is a nonprofit organization housed at the Kingsport Chamber of Commerce. The city recognizes and encourages the gains made in awareness of health issues across our city through the efforts of Healthy Kingsport. OneKingsport supports this program.

Study Diverse Healthy Opportunities for City

Study regulatory incentives and options for developments to include links to Greenbelt and other healthy infrastructure such as bike paths or walking trails. Study private incentives for businesses to improve health outcomes for employees and improve health initiatives across their companies. Increase awareness of access points to healthy infrastructure, and study private incentives for restaurants to offer healthier options.

Health Resource Center Pilot Project

Prepare a facility plan for a Health Resource Center at Lynn View Community Center. This center would provide opportunities for citizens to access health programs and classes as well as public resources similar to the V.O. Dobbins complex. This would serve as a pilot project for the city and potentially the state’s Healthier Tennessee initiative.



Master Plan for the Kingsport Academic Village

The Higher Education Commission was formed in 2009 when the Academic Village opened in Kingsport. Since that time, this commission has worked diligently to expand the programs provided and grow the number of students attending. It is now time to reevaluate the current plan and address news needs, and the master plan is the first step.



Redevelopment of all Public Housing

KHRA had the opportunity to use federal grants to redevelop all of Kingsport’s public housing. This project equates to \$50M+ redevelopment of over 500 housing units, modernizing both the function of the housing as well as the management of the facilities. The gap in required equity funding was \$3 million, which is the money provided by OneKingsport funds to complete the project.

Expand Cost Reduction Options for Housing Development

Provide assistance to developers to increase opportunities for construction of new housing in our city. New housing stock available in Kingsport in the last decade consistently trails the tri-cities by 66%.

Improve Code Enforcement

Beautification is one of the major themes to come out of the OneKingsport Summit process. One way to accomplish improved areas is to increase code enforcement. Several tools are being considered to enable the city to proactively reverse signs on neglect and stagnation neighborhoods.

Study the Benefits of a Neighborhood Leadership Panel

The Strong Neighborhoods subgroup (under the housing post-summit workgroup) identified other cities who have a Neighborhood Committee/Commission/Panel that works to implement best practices and maintain the appeal of a true neighborhood.

Guidelines for Neighborhood Councils

Another item from the Strong Neighborhoods subgroup was to provide a toolkit online that assists neighborhoods in creating their own associations, best practices for associations and other opportunities to bring a neighborhood together.

Market Nearer to Career Benefits

The Move to Kingsport Program will work to implement creative ways for employers to entice their new hires to locate in Kingsport. Some opportunities may include an incentive, but that would be at the employers' expense.

Forgivable Home Improvement Loans

The City's Community Development Block Grant Program offers opportunities for low-income families to make needed repairs and maintenance to their homes. The city will work to market this availability to qualified applicants.

Market to Retirees and Military

This is another initiative by the Move the Kingsport program to encourage retirees and military to relocate to Kingsport through attendance at trade shows and targeted advertising. Additionally, Move to Kingsport will market the benefits in both time, money and health of living nearer to your career or workplace.



Product Creation Center

The year one approved recommendation is to develop an initial plan for a Product Creation Center, which encouraged manufacturing jobs and new entrepreneurs in Kingsport through a center for new product testing and development. Currently, Eastman has partnered with Aether Global Learning, a think tank for transformational learning & leadership. This partnership provides the ability to move forward quickly and is advantageous to both the city and the partnership.

Host a Makerspace Summit

Many agencies, from education to business and more, are interested in some form of a permanent makerspace in Kingsport. The summit would be an opportunity to bring all the interested parties together and collaborate on the possibilities for a multi-site trade and craftsman makerspace. The city is known for its public-private partnerships, and this is another example of one that could be an economic driver (and fun) for the region.

Economic Development Portal

The economic development portal is a program to bring all economic development organizations and entrepreneurial organizations together, so as to offer a "no wrong door" policy to people who want to start or expand a business. Partners include but are not limited to, Accel Now, KOSBE, NETWORKS, and Holston Business Development Center. The first step in the portal is a website that walks someone through questions that will determine which agency is the best starting point for them.

Higher Education

Distribution	ONEKingsport	Project	Bond Capital	Cash Capital
3%	Higher Education	Master Plan Academic Village		\$25,000

Health & Wellness

Distribution	ONEKingsport	Project	Bond Capital	Cash Capital
3%	Health & Wellness	Continue support for Healthy Kingsport		\$0
	Health & Wellness	Study regulatory incentives and options for developments to include links to Greenbelt and other healthy infrastructure <i>(staff work in current budget)</i>		\$0
	Health & Wellness	Study private incentives for businesses to improve health outcomes for their employees <i>(staff time only)</i>		\$0
	Health & Wellness	Increase awareness of access points to healthy infrastructure <i>(in current budget)</i>		\$0
	Health & Wellness	Study private incentives for restaurants to offer healthy options		\$0
	Health & Wellness	Prepare a facility plan for Health Resource Center at Lynn View – pilot project for future centers		\$25,000

Destination Investments

Distribution	ONEKingsport	Project	Bond Capital	Cash Capital
5%	Destination City Investments	Bays Mountain Business Plan		\$35,000
	Destination City Investments	Reservoir Road local match		\$0
	Destination City Investments	Provide resources for increased landscaping and maintenance citywide <i>(contracted in FY17)</i>		\$0
	Destination City Investments	Riverfront Redevelopment -Public Improvement Projects		\$10,000
	Destination City Investments	Directional Signage for DCI Assets <i>(in current budget)</i>		\$0
	Destination City Investments	Enhance appearance of Cement Hill <i>(encourage expenditures of private resources)</i>		\$0
	Destination City Investments	Infrastructure and Utility upgrades for Bays Mountain Park <i>(in current budget and planned CIP)</i>		\$0
	Destination City Investments	Cultural Activity Portal <i>(in current web update)</i>		\$0

Job Creation & Entrepreneurship

Distribution	ONEKingsport	Project	Bond Capital	Cash Capital
9.78%	Job Creation & Entrepreneurship	Develop initial plan for a Product Creation Center		\$83,000
	Job Creation & Entrepreneurship	Create a Makerspace summit with interested city/school/public participants		\$0
	Job Creation & Entrepreneurship	Economic Development Portal		\$10,000

Arts & Entertainment

Distribution	ONEKingsport	Project	Bond Capital	Cash Capital
17%	Outdoor Venue Space	General Shale Land Purchase (\$1,400,000)	\$98,500	
	Outdoor Venue Space	Consultant – Environmental Review		\$50,000
	Downtown Murals	Public Mural Program		\$10,000

Downtown Improvements

Distribution	ONEKingsport	Project	Bond Capital	Cash Capital
17%	Downtown Improvements	Downtown Master Plan		\$85,000
	Downtown Improvements	Target Downtown retail, restaurants, incentives <i>(include mixed use buildings in consideration)</i>		\$40,000
	Downtown Improvements	Improve greenspace in Downtown <i>(small green areas and larger park improvements)</i>		\$30,000
	Downtown Improvements	Tactical urbanism <i>(small projects/big impacts)</i>		\$10,000
	Downtown Improvements	Historic designation for Broad Street/Enhance Tax Credit Availability – 10% credit currently available <i>(need to work on marketing the availability to owners)</i>		\$0
	Downtown Improvements	Downtown lighting (additional study needed)		\$0

Housing

Distribution	ONEKingsport	Project	Bond Capital	Cash Capital
46%	Housing	Expand housing development cost reduction options		\$215,000
	Housing	Improve code enforcement: manpower efficiency and creation of land bank authority <i>(in current budget)</i>		\$0
	Housing	Study the creation of Neighborhood Leadership Panel <i>(staff time only, no funding at this time)</i>		\$0
	Housing	Guidelines for creation of Neighborhood Councils <i>(in web update)</i>		\$0
	Housing	Market nearer to career benefits <i>(M2K budget)</i>		\$0
	Housing	Forgivable home improvements loans <i>(in current CDBG budget for low income families)</i>		\$0
	Housing	Market retiree and military friendly locale to movers <i>(M2K budget)</i>		\$0
	KHRA Plan	Redevelopment of public housing	\$224,672	



The paving of roads is a consistent top priority for our citizens. Under the city's hierarchy of needs, roads are a foundational fundamental, a basic need that is important to maintain to keep all traveling safely and effectively. Paving, as it relates to transportation infrastructure, is critical in supporting and obtaining economic growth and development.

Typically, the paving rotation for a road is every 20-25 years, and over the next five years, the city will establish this appropriate length of paving cycle. In the past, paving has been severely underfunded, almost double the recommended cycle, and now the city has the opportunity to appropriately take care of an essential service.

Currently, Kingsport is conducting a paving test on every street. Using ground-penetrating radar, the paving tests will result in an assessment of all city-managed streets, showing their condition and determining the level of repair needed. A master roadmap will be developed from the tests to create and implement the sustainable paving plan.

In addition to standard paving, a concrete crew will be dedicated to the construction and repair of concrete assets, such as sidewalks, curbs and concrete streets. An enhancement crew will also be used, and this crew will maintain and elevate the level of service at the city's key areas, such as gateways, downtown areas and major intersections. Finally, a mowing crew will provide finished mowing and a higher level of landscape maintenance along I-26 from Rock Springs to MeadowView in an effort to improve one of the main entrances to Kingsport.

The sustainable paving plan for Kingsport is made possible through the American Electric Power (AEP) franchise fee. A power franchise fee is an industry standard payment common to most cities.

The City of Kingsport had a 99-year agreement with AEP, and since 2011, the city and AEP have worked together to formulate a plan moving forward, as the original contract ends in 2016.

Companies, such as AEP, providing residents and businesses a service in a specific geographic area that have been granted the right to serve, are able to provide a funding source back to the community through the city. AEP and the City of Kingsport have a 20-year agreement at this time.

INFRASTRUCTURE

MAINTENANCE HIGHLIGHTS

First sustainable paving plan

Targeted funding for technology infrastructure

Providing unprecedented funding for operational basics

Ability to seize grant opportunities (i.e. Transit Center and Greenbelt extension)

Bays Mountain Dam Repair

THE KINGSFORT WASTEWATER TREATMENT PLANT HAD ZERO VIOLATIONS

EFFICIENCIES

Leading with Efficiency: Operational Excellence Awards

The City of Kingsport Water and Wastewater Collection Division was presented with the Excellence in Water Distribution Operations Award from the American Water Works Association. The award is given to recognize distribution staff across the Kentucky/Tennessee region for their exceptional performance in meeting all federal drinking water standards and overall initiative to excel at the business of producing safe water for customers. There are approximately 473 registered public water systems in Tennessee (including Nashville, Chattanooga, Memphis, etc), so receiving this award is quite an honor.

The City of Kingsport Wastewater Treatment Plant received the KY/TN Water Environment Association (WEA) Operational Excellence Award. This award is presented to wastewater treatment facilities who have achieved permit compliance during the previous calendar year by having no more than one violation of their National Pollutant Discharge Elimination System (NPDES) permit. The Kingsport Wastewater Treatment Plant had zero violations for 2015.

Over 1000 Work Days and No Lost Time Incident

The Kingsport Water/Wastewater Distribution and Collection Division has worked over 1000 consecutive work days without a lost time incident. The 1000 day was reached on June 27, 2016. A lost time incident is an incident that occurs at the place of employment that results in at least one full day away from work duties.

'The Safe Way, Every Day' is the message used to remind city staff and city residents that the Public Works department is constantly practicing and improving their safety practices.

Examples of the work completed on a daily basis in this department are installing and repairing water and sewer pipes, traveling on roadways, setting up work zones, working in trenches, lifting large parts, placing concrete, installing large concrete vaults, flushing water lines, and lifting sewer cameras and maneuvering them into pipelines. All of these activities are possible scenes for accidents, but the employees have developed work practices that allow them to remain safe and free from injury.

EFFICIENCY HIGHLIGHTS

Cartegraph System
Water Excellence Awards
Bond Refinancing Saves \$3.6 Million
Excellence in Financial Reporting Award
YourGov Reporting System
QLP - expediting storm water permits
Fuel Cost Reduction

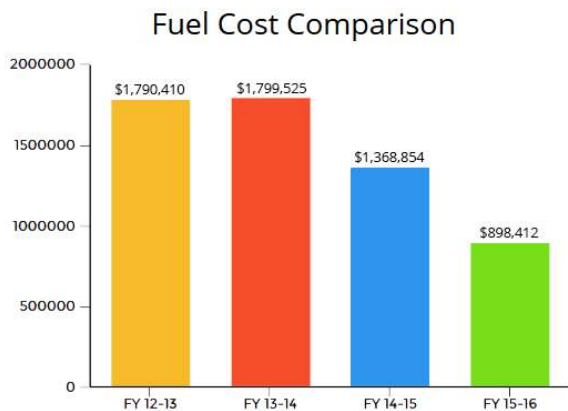
SAVING \$1.00 ON EACH GALLON OF PROPANE VERSUS GASOLINE.

Kingsport is the largest City Government Propane Fleet in Tennessee

In our continued efforts to be cost effective for the citizens of Kingsport, we have initiated a “Green Fleet” objective. We have three Nissan Leafs that are totally electric vehicles. In 2011, we began converting some of our vehicles to propane. This not only eliminates emission as it burns cleaner, it is easier on the vehicle service and repair needs of the vehicles.

Since the first three propane conversions in 2008, they have added several other propane vehicles and their own private refueling infrastructure. Today, the “Green Fleet” program has grown to over 40 vehicles that run on propane.

These vehicles include police cruisers, work trucks of several types, and mowers. In addition, they have several hybrid vehicles, including one heavy-duty hybrid bucket truck.



We are in the process of adding an additional nine vehicles for the Police Department. Our efforts to “Go Green” have also been rewarded with several awards and grants.

We are said to be the largest City Government Propane Fleet in Tennessee. We are saving approximately \$1.00 on each gallon of propane used versus the cost of a gallon of gasoline. As you can see in the totals we may be using more fuel as our Fleet size increases but with the cost of fuel savings we are spending less.

Qualifying Local Program for Kingsport

Tennessee Department of Environment and Conservation Commissioner Bob Martineau announced the City of Kingsport as the latest participant in the Tennessee Qualifying Local Program (QLP). The program aims to eliminate the duplicative efforts at the state and local level in the storm water permitting process.

The QLP is designed to build efficiencies in how construction storm water permits are issued and improve water quality.

The program will take effect in January, 2017. The provisional period will provide an opportunity to educate stakeholders in the construction and environmental fields on the aspects of this new status.



Chade Austin poses by new energy efficient city vehicle.

“GREEN FLEET” PROGRAM HAS GROWN TO OVER 40 VEHICLES THAT RUN ON PROPANE

MOODY AND S&P REAFFIRMED THE CITY'S HIGH GRADE BOND RATINGS OF AA2 AND AA RESPECTIVELY.

S&P REVISED CITY'S FINANCIAL MANAGEMENT FROM "GOOD" TO "STRONG."

Excellence in Financial Reporting - Only 8% in nation

For the sixteenth-year in a row, the City of Kingsport received a Certificate of Achievement for Excellence in Financial Reporting from the Government Finance Officers Association for their June 30, 2015 Comprehensive Annual Financial Report (CAFR).

A CAFR is a detailed review of city government, including schools, from a financial perspective. It covers 36 separate funds and all manner of financial issues from debt to assets. Only 8 percent of governments receive this prestigious award on their CAFR.

Bond Refinancing Saves City Over \$2.3 Million

Kingsport issued \$23.2 million in bonds to help with upcoming projects, such as the new KATS transit center, library improvements, the Indian Trail Drive extension, MeadowView renovations and the Bays Mountain dam repairs.

The city expects to add \$300,000 to the June 30, 2016 General Fund balance (the "rainy day" fund). This is in addition to the \$1.9 million of year-end revenue over expenditures previously allocated by the Board. So, the total is \$2.2 million. By allocating these year-end savings (in cash), it reduces the city's reliance on more borrowing (debt).

It is also important to note that existing debt was refinanced a few months ago, resulting in a savings of \$3.6 million over the life of the bonds.

We have operated in the 6% range in the recent past and are projecting to do so through 2020, which is our financial planning horizon.

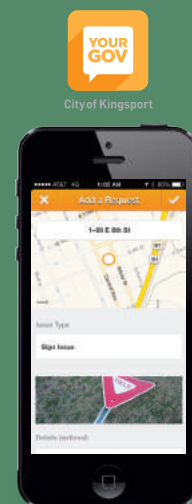
FOUND A POTHOLE? LET US KNOW WITH YOURGOV

YOUR GOV

YourGov is a reporting system that allow residents to report non-emergency issues, such as a tree down, minor water leak, water hydrant issue or a pothole. If the YourGov app is downloaded onto a smart phone, users have the ability to take a picture of the issue and submit that along with the relevant information.

Earlier this year, the City of Kingsport Public Works Department received an efficiency award from Cartegraph, the system that operates YourGov. Public Works uses the data gathered from app submissions to help guide and plan department projects. The YourGov reporting system will automatically input the data from residents into the Cartegraph system.

To download the YourGov app, visit kingsporttn.gov and click on the YourGov icon. In that tab, you'll find a link to the App Store for iPhones and a link to Google Market for android phones.





BEAUTIFICATION

Cities across the country strive every day to beautify and increase appeal to residents and visitors. Beautification happens through residents taking initiative and also through the city monitoring and implementing code enforcement for properties. A pleasant community appearance adds to home values, helps attract business investments, and improves a neighborhood's reputation. Research shows that beauty is one of the top three factors in creating community attachment, or loyalty, to your particular town or city.

City beautification is important and crucial in attracting and retaining residents. Kingsport is not only highlighting all the great features already in place but also working toward beautifying more spaces. Many beautification concepts came out of the OneKingsport Summit and several have moved forward. The city clock tower, up and running, has been landscaped. Cultural Arts is establishing a downtown mural program. Bright flower baskets hang from light poles along Center Street. Development Services has completed the new parklet space. Beautification is a modest investment that produces long-lasting and noticeable rewards for residents and visitors.

RESEARCH SHOWS THAT
BEAUTY IS ONE OF THE TOP
THREE FACTORS IN CREATING
A COMMUNITY ATTACHMENT
OR LOYALTY.

Code Enforcement: What is it and why do we have it?

Codes enforcement is a form of beautification because codes work to keep our neighborhoods looking good.

When citizens typically hear 'code enforcement,' they think it's something the police department handles. While this is correct at the department level, the Codes Enforcement Officer also works closely with the planning department, public works and building development.

We encourage citizens to report these violations to the City of Kingsport's Code Enforcement Officer Melanie Adkins at 423-224-2633 or email melanieadkins@kingsporttn.gov.

BEAUTIFICATION HIGHLIGHTS

Downtown efforts - parklets, flower baskets, etc

Increasing codes enforcement

Grants for sidewalks to connect our city

10% of power franchise fee goes to beautification efforts

You can only make a first impression once...



TDOT Grant for Stone Drive Sidewalks

The Stone Drive sidewalk project is a grant opportunity that allows the city to move one step closer to improving the interconnectivity of our city.

Tennessee Department of Transportation (TDOT) offered a competitive grant to cities to improve connectivity between pedestrians, transit, bikes routes and even state routes. The grant had very specific requirements and Stone Drive fit the criteria here in Kingsport. If the grant money had not come to Kingsport, the state would have used it in another community.

Kingsport has already been awarded Phase 1 of the state funding, a total of \$660,000, to build 2 miles of sidewalk. Our local match is \$34,873 and together, these funds will build a sidewalk from Kmart to Brookhaven Nursing Home, located on Stonebrook Place.

The application for Phase 2 has been submitted and if awarded, Kingsport would receive \$940,000 with a city match of \$49,600, that would build a sidewalk from Stonebrook Place to Lynn Garden Drive.

If both grants are awarded, then \$84,473 of city funding leverages \$1,600,000 of state funding, which totals a 5% local match. The grants will build 3.5 miles of sidewalk. If there was no state funding and only the \$84,473 was used, only half of a mile of sidewalk would be built.

The grant for the sidewalk is an opportunity for Kingsport residents who need to walk to work, safely wait for the bus, or walk to local businesses.

New Paving Increases Greenbelt Safety

Several parts of the Kingsport Greenbelt received an upgrade as new paving was completed to increase the safety of the trail. Over 690 tons of asphalt were laid, greatly increasing not only the quality of the trail in certain spots, but also the safety of the entire 9-mile trail. A smooth surface greatly decreases the chances for a bicycle accident or a runner or child to trip and fall while using the trail.

In the past few months, Public Works Streets and Sanitation crews paved over 5,800 feet of the Greenbelt. Two hundred and thirty seven tons of asphalt were used near the Exchange Place, 143 tons were used at Ravine Street, 116 tons were used on the trail portion parallel to Netherland Inn Road, and 197 tons were used on the trail behind Rush Street Grill. The total cost of the repairs was \$39,163.48 and it was funded through the Public Works capital budget. This is one example of how the city is making a concerted effort to focus on taking care of the foundational fundamentals we currently have.

WHY SIDEWALKS?

Increases safety for those using transit stops.

TDOT grants are specific. The money can only go to wards sidewalks or we lose over \$1M.

For only a 5% investment, we get \$1.6M. Return on investment is high.

Need connectivity on our busiest street.

TDOT grants are extremely competitive. Congrats to our staff for securing additional funding.

Kingsport City Schools

When considering the accomplishments achieved by the students and staff of Kingsport City Schools, 2016 could be considered one of the most successful years in the 100-year history of the district. The numerous local, state, and national recognitions reflect a student body and staff that seeks world-class achievement at all levels, while maintaining an individualized student-focused mindset.

DOBYNS-BENNETT NAMED TO 2016 BEST HIGH SCHOOLS LISTS BY NEWSWEEK AND U.S. NEWS & WORLD REPORT.

KCS Accomplishments in 2016 include:

- Dobyns-Bennett named to 2016 Best High Schools lists by Newsweek and U.S. News & World Report.
- Completion of 1:1 technology initiative, transforming teaching and learning by providing a wireless device to all students in grades 4-12.
- Eight National Merit finalists, 102 AP Scholars, three Presidential Scholar semi-finalists, one Presidential Scholar, six National Merit Commended students, two perfect ACT scores, and 10 All-State athletes at Dobyns-Bennett.
- Dobyns-Bennett named to 2016 Most Challenging High School list by Washington Post.
- Dobyns-Bennett named to the College Board's 6th annual "AP District Honor Roll."
- Received the 2016 Governor's Award for Excellence in Early Foundations: Excellence in Promoting Physical Education.
- Two schools designated as "Leader in Me" schools by FranklinCovey.
- Named a Good Sports Always Recycle award recipient.
- Destination Imagination regional champions.
- Middle school varsity volleyball regional champions.
- Middle school boys and girls cross country state champions.
- Middle school Science Olympiad state championship runner-up.
- Principal Dr. Holly Flora named 2016 Tennessee National Distinguished Principal by National Association of Elementary School Principals.
- Middle school student newspaper, The Sequoyah Scribe, recognized internationally in 10 award categories.
- Over \$12,000,000 in scholarship offers to the 2016 graduating class at Dobyns-Bennett.
- In the Dobyns-Bennett graduating class of 2016, 70 graduates earned a GPA greater than 4.0 and 114 were graduates "with distinction," while more than one dozen students won Career and Technical state-level competition or qualified nationally for competitions.
- Winners of more than 50 conference, district, and regional athletic titles, including several individual state championships and state tournament participants.
- Dobyns-Bennett Air Force Junior Reserve Officer Training Core named Unit of Distinction for 10th consecutive year.
- Dobyns-Bennett Marching Band named Regional Grand Champion by Bands of America for 4th consecutive year.
- All KCS school kitchens scored a perfect 100 during health inspections.



MIDDLE SCHOOL
BOYS AND GIRLS
CROSS COUNTRY STATE
CHAMPIONS.

OVER \$12,000,000 IN
SCHOLARSHIP OFFERS TO
THE 2016 GRADUATING
CLASS AT DOBYNS-BENNETT.

KCS MISSION

(What we are hoping to accomplish):

The mission of Kingsport City Schools is to provide all students with a world-class and student-focused education that ensures college and career readiness.

KCS VISION

(Our desired future):

Student Focused ... World Class

KCS CORE VALUES

(What we believe):

Exemplary student learning
Guaranteed and viable curriculum
Collaborative professional learning communities
Engaging families and the community
Data-driven decisions for continuous improvement
Culture of shared leadership



KCS GOALS

(What we strive to achieve):

Goal One:

Deliver world-class curriculum and instruction.

Goal Two:

Provide committed and innovative educators.

Goal Three:

Furnish safe, appropriate, and well-maintained facilities that support teaching and learning.

Goal Four:

Ensure business operations effectively support teaching and learning.

Goal Five:

Engage families and the community.

PUBLIC WORKS



Ensuring A Safe & Continuous Supply Of Drinking Water

Water is a precious resource needed by all living things. Kingsport is lucky to have such a great water source right here in our city and it's our job to make sure it stays clean for years to come. One way our city is ensuring this is through the Raw Water Intake Project.

The purpose of the Raw Water Intake Project is to ensure a safe, reliable and continuous supply of drinking water to meet the needs of our current customers and for generations to come. It includes construction of a new raw water tunnel and a new raw water pump station at the water treatment plant, eliminating of the use of existing pumps and transmission lines.

The existing pump station was built in 1970. The three current transmission pipes were installed in 1928, 1946 and 1977 respectively. The transmission pipes run vertically up an 85 foot rock bluff and are exposed to all the elements, such as snow, rain and summer heat. The configuration of the pipes also has potential for single points of failure. The age, layout and condition of these pipes are what makes this a critical project.

In 2010, the Raw Water Project was identified as a serious need.

The \$13.7 million project is funded through a 1.78% low interest Tennessee State Revolving Loan and a \$1.5 million EDA grant. It has a 20-month construction schedule. Construction on the project began last fall and the tunnel is nearly complete, with the new pump station project being completed in May of next year.

Proactive Replacement of Crucial Sewer Trunkline

The Reedy Creek Sewer Trunkline is an underground pipeline that collects overflow from smaller lines and feeds into one main pipeline. It's one of the crucial pieces to having a well-functioning sewer system.

The initial phase will begin at the Wastewater Treatment Plant with a tunnel under the railroad to West Center Street. Various sections will be replaced along Center Street and will eventually cross over to the old Fairway Ford property.

It will then travel along Reedy Creek until it comes out on Sullivan St near the triangle intersection, crossing Sullivan St. It will then run along Reedy Creek again and tie in above Lovedale Sewer Lift Station, thereby eliminating the outdated station.

The majority of the trunk line is 48" diameter that will be 18 to 20 feet deep in most places with some places being deeper. This trunk line will replace the previous trunk line that has been in place since the 1950s.

Construction will cost roughly \$6.8 million and is expected to be completed at the end of December 2017.

COLONIAL HEIGHTS/ROCK SPRINGS WATER & SEWER UPGRADES

Colonial Heights Phase 3 Sewer Project

Quail Creek, Morning Dove, Partridge Place

Water System Improvement – Phase 2 Project (\$2.9M)

Double Springs

Melrose/Rock Springs @ I-26

Fort Henry Dr at CSX crossing

Midway

Post Oak

Upgrades to water in Beechwood/Foothills/Buchelew, (\$3.2M)

Section of Colonial Heights annexation

STREETS & SANITATION



Recycling is a free benefit to city residents.

Recycling is just one small way residents are able to impact their city. Not only does it help the environment and save energy, but it also reduces waste at the landfill and creates local jobs. Recycling just one aluminum can, like a Mountain Dew or Pepsi can, saves enough energy to run a TV for three hours. If every American recycled just one-tenth of their newspapers, the country would save about 25 million trees a year!



Currently, there are over 13,500 residents participating in the recycling program. The program is free to participate in and your new recycling can will be delivered to your house at no cost. Your recyclables are picked up on the same day as your garbage. NO SORTING REQUIRED. If you're interested in taking part in the recycling program, please call 423-229-9451.

ENGINEERING

For many years, we've had a desire to move the Engineering Division downtown, to get us closer to our primary customers - developers and contractors. With the Planning and Building Divisions located in the Development Services Building, locating the office near this building allows the developers and contractors a "one stop shop" when picking up their permits, plans, specifications, etc.; attending pre-bid and pre-construction meetings; and inquiring about projects.

The new Engineering building, located at 130 Shelby Street, is about 7,200 square feet. Improvements from the old location include a large conference room for holding pre-bid, pre-construction and project meetings, a meeting room, a much larger climate controlled archive room for plan storage and an enclosed storage space for the surveyors to secure their entire truck at night instead of carrying equipment in and out every day.

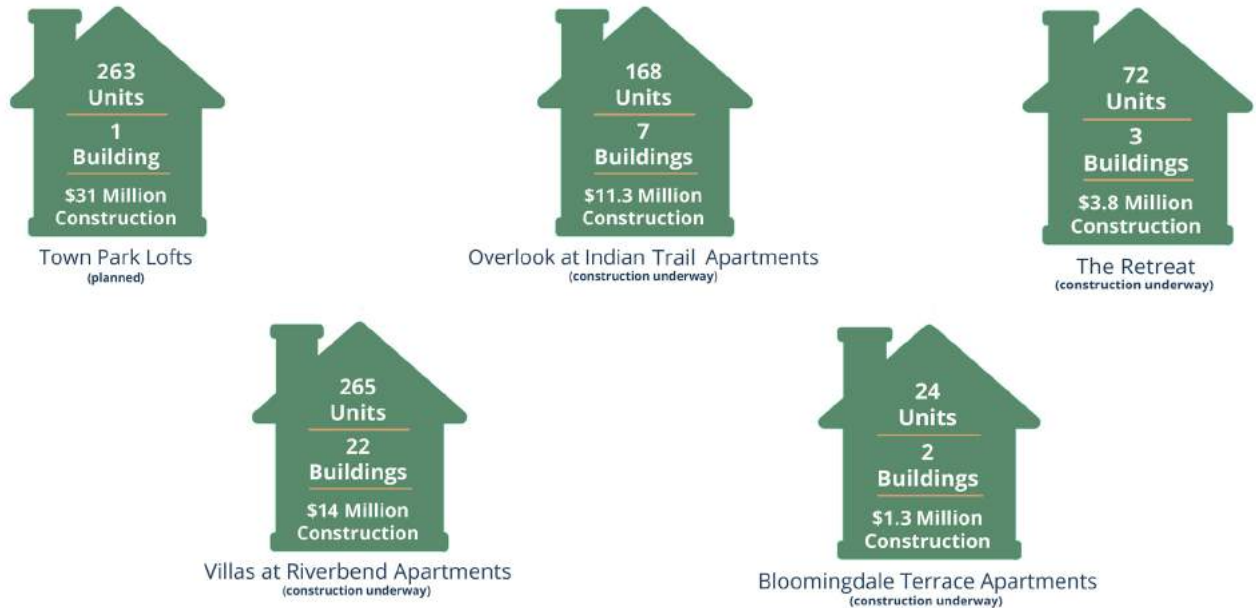
Our previous building has served the majority of its functional life. It's location within a City Park and adjoining to the Veteran's Memorial will allow the footprint of our old building to be transformed into an enhanced parking lot and landscaped green space. It is expected that our old building will be transformed into a new parking lot/green space in Spring 2017.

WE NOW HAVE A
"ONE STOP SHOP"
WHEN PICKING UP
PERMITS, PLANS,
SPECIFICATIONS, ETC



HOUSING & DEVELOPMENT

NEW APARTMENTS



NEW CONSTRUCTION

The materials agreement provides assistance to developers to increase opportunities for construction of new housing.

- \$36,694 Materials Agreement for Edinburgh South Phase 1
 - 23 new lots in this development
 - 835 total new/proposed lots citywide to date
 - 392 building permits
 - 323 certificates of occupancy
- \$100,000 to Town Park Lofts Materials Agreement
- Materials Agreement for Edinburgh Phase 9 Development
- Materials Agreement Reimbursement for Edinburgh Phase 2 Section 1A
- Materials Agreement Reimbursement for Edinburgh Phase 2 Section 2
- Reimbursement of materials agreement funds for Edinburgh Phase 7

PUBLIC HOUSING

- \$224,672 annual agreement with KHRA to rehabilitate/redevelop all public housing
- \$92,668 of funding to emergency repair/rehab of low/moderate housing
- 2016 Emergency Solutions Grant for homeless individuals and families

Salvation Army	\$29,282
Greater Kingsport Alliance for Development	\$16,904
Family Promise (formerly Interfaith Hospitality)	\$29,282
City of Kingsport Program Administration	\$ 7,740

INVESTMENT OF
\$3M YIELDS \$50M+
TO REDEVELOP OVER
500 PUBLIC HOUSING
UNITS

METRO TRANSPORTATION PLANNING ORGANIZATION (MTPO)

MTPO is the only organization that facilitates transportation conversations across city, county and even state boundaries. Kingsport's MTPO includes the City of Kingsport, Sullivan County, Hawkins County and Scott County, Virginia.

The MTPO's new Long Range Transportation Plan (LRTP) is a 20 plus year guide for transportation investments throughout the metropolitan area. To develop the plan, population and job growth trends were projected into the future; traffic levels were forecasted and compared to the capacity of the road network; and the costs of needed transportation projects were estimated and compared with revenue forecasts.

The plan is required by federal law to be financially constrained. This cost-affordable plan can only contain projects for which funding is secured or can reasonably be expected to be available. The LRTP has three broad goals: livability, sustainability, and prosperity. Performance measures are also included to help monitor improvement and assist with decision making.

A program approach was chosen to create a stronger link between the plan's goals and transportation improvement funding. The program categories including: safety and transportation system management/intelligent transportation system solutions, capacity improvements, economic development and job access, and active transportation. As part of the plan development process, opportunities were provided for public and stakeholder input, which is an important activity in determining transportation needs and priorities.

The LRTP establishes a balanced and financially feasible set of multimodal transportation enhancements that will be implemented over the next 20 plus years.

TRAFFIC DOESN'T STOP AT
POLITICAL BOUNDARIES.

MARKETING & PUBLIC RELATIONS

The Kingsport Marketing & Public Relations Department has created various resources to help get the city message to the public, whether it's a road closure, city event or official news, such as a balanced budget.

The PR Department has also partnered with local media outlets to help make sure residents have access to multiple channels to receive the city's message.

Main resources include:

Wednesday News of the Week - partnership with TimesNews

Social Media - Facebook

Digital Billboard (on Eastman Rd) - partnership with Lamar Advertising

Newsletter - BMA, staff and special announcements

Website - hub for city information

Youtube Channel - created to house all city videos

OneKingsport - Partnership with Chamber, KCVB, and KCS



People Matter More than Products: We want to inform and educate our citizens about city services by sharing stories through our staff.

Many times, the people behind the city services do their job to the best of their ability and don't seek recognition. The City of Kingsport started a new series in August, titled Highlighting Heroes, and features an employee from one of the many different service departments.

Our hope is that these individuals aren't seen as just performing their job, but more as an individual who cares for their city and loves their job. Get to know your city service workers and say thanks to our everyday heroes behind the service!

100% OF PRESS RELEASES HAVE LANDED IN SOME FORM OF EXTERNAL MEDIA



NEWS OF THE WEEK

FROM THE CITY OF KINGSFORT

3D PRINTING COMES TO KINGSFORT LIBRARY

3D printing is the process of making a physical object from a three-dimensional digital model, meaning you can turn any object design into an actual object.



Have you heard of 3D printers but don't know what they are or how they work? Now you have an opportunity to see one in action at the Kingsport Public Library (KPL), which recently joined the ranks of over 250 public libraries in the U.S. who offer access to 3D printing. Library 3D printing yields many benefits: provides opportunities for children to experiment with new technologies, encourages new technology-based innovation in small business, and helps people of all ages build cutting-edge skills for the innovation economy.

Children (and adults) are able to learn about the 3D printing using a program called Doodle3D. Doodle allows the user to create drawings on a smart phone, tablet or laptop that can be printed, thus created into 3D object!



Patrons who have a KPL card and are in good standing can bring print files to the library in .stl format, or use the scanner or Doodle3D box - volunteers will actually print the object. There is a minimal fee of \$1.00 per print job and \$.15 per gram of filament.

KPL's 3D printer station includes an Ultimaker 2+ printer, a Matter and Form scanner, a Doodle3D box and a laptop. With the Matter and Form scanner, you can scan a small object, save the file and print it using the 3D printer. The printer will primarily use rGen filament for printing. rGen is produced with Eastman Amplicore™ AMS300 3D polymer, has good opaque quality, the highest possible brightness, is low-odor and styrene-free. Amplicore AMS300 is more workable at a wider breadth of temperatures, producing reliable results and resulting in less waste.

The 3D Polymer can be made into high-quality filament that exhibits advanced overhang ability, excellent looks, and large printing temperature range—empowering users to create durable and useful items.

For more information about how to get started, please contact the reference staff at 224-2939 or visit www.kingsportlibrary.org.



LIBRARY AWARDED \$100,000 CONSTRUCTION GRANT

Earlier this week, the Tennessee state Library & Archives announced the Kingsport Public Library will be awarded a \$100,000 library construction grant to renovate its children's area.

The State Library & Archives staff reviewed the library's application and believes the well-planned project will greatly enhance the library experience for Kingsport's youngest citizens.

The state funds will be used to transform the entire 3,000-square-foot children's area into a nature-themed destination inspired by Bays Mountain Park, a 3,500-acre nature preserve in Kingsport and the largest city-owned park in the state of Tennessee. A new space for a "Read to a Dog" program (see story above) will be created, as well as a new office for the youth services librarian.

The State Library & Archives prioritizes library construction grants for new library construction projects, but residual funds can be used to modernize some library facilities, like the Kingsport Public Library.

For more information, please visit www.kingsportlibrary.org or call 423-229-9488.

FREE READING PROGRAM FOR KIDS & DOGS



Dogs aren't just great companion animals, they're also great listeners! In 2015, over 300 children participated in the "Reads to Read" library program. We have 14 certified therapy dogs in our program where children read aloud to our volunteer dogs. Reading sessions are one-on-one with the dog (the trainer is also present) and they last 20 minutes. The program is free and is for independent readers in grades 1-5. Parents will need to sign a registration form. Children may bring their favorite

book or pick one from the library. Studies have shown that reading to dogs helps children improve reading skills and build their self-confidence. It's fun and children do not feel judged by the dog. If the child misses a word, the dog just licks and wags his (or her) tail. For more information, please visit www.kingsportlibrary.org or call 423-229-9488.

DID YOU KNOW?



LIBRARY VISITORS PER DAY!



UPCOMING EVENTS

JUL 15-23

KINGSFORT'S FUN FEST
WWW.FUNFEST.COM
(423-392-8832)

JUL 19-24

SUMMER IN THE PARK
WARRIORS PATH STATE PARK
(423-239-8531)

JUL 23

NATIONAL CAROUSEL DAY
10 AM - 7 PM @ KINGSFORT CAROUSEL
(423-343-9834)

JUL 23

"FROM EARTH TO THE UNIVERSE"
PLANETARIUM SHOW
5 - 6 PM @ BAYS MOUNTAIN
(423-229-9447)

JUL 24

MUSIC AT THE MANSION WITH
SYMPHONY OF THE MOUNTAINS
(423-229-9422)

JUL 25

LEGO CLUB
3:30 - 5:00 PM @ KINGSFORT PUBLIC LIBRARY
(423-229-9422)

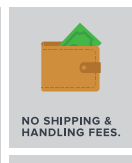


NEWS OF THE WEEK

FROM THE CITY OF KINGSFORT

BE LOYAL & BUY LOCAL.

THE BENEFITS OF BUYING LOCAL THIS HOLIDAY SEASON:



GET YOUR CHRISTMAS SHOPPING STARTED EARLY! DON'T FORGET TO JOIN US FOR HOLIDAY OPEN HOUSE! ENJOY SHOPPING, REFRESHMENTS, AND SPECIAL SALES!



CHRISTMAS CONNECTION

The Christmas Connection will be held at the Civic Auditorium November 11, 12 and 13! This free holiday shopping event will feature many crafts and gifts available for purchase just in time for the holidays!

When:
November 11 @ 12 p.m. to 6:00 p.m.
November 12 @ 10:00 a.m. to 6:00 p.m.
November 13 @ 12 p.m. to 5:00 p.m.

Where:
Civic Auditorium
1550 Fort Henry Drive
Kingsport, TN 37664

Cost: Free!



UPCOMING EVENTS

NOV 2 JOB LAB
2 - 4 PM @ KINGSFORT PUBLIC LIBRARY
(423-229-9489)

NOV 3 SIP AND STROLL
5 - 8 PM @ DOWNTOWN KINGSFORT
(423-246-6550)

NOV 5 HEALTHY THOUGHTS WALK FOR WELLNESS EXPO
10 AM - 1 PM @ KINGSFORT CHAMBER
(423-392-8816)

NOV 6 SYMPHONY OF THE MOUNTAINS - YOUTH ORCHESTRA
3 - 5 PM @ TOY F REED EMPLOYEE CENTER
(423-392-8423)

NOV 6 ROSETTA SPACE MISSION
1 PM @ BAYS MOUNTAIN PARK & PLANETARIUM
(423-229-9447)

NOV 7 WOODSHOP SAFETY CLASS
8 AM @ KINGSFORT SENIOR CENTER
(423-392-8400)

Be sure and look for 'News of the Week' from the City of Kingsport every Wednesday in the Kingsport Times News.

OUR HIGHLIGHTING HERO, RODNEY DYE, MADE NATIONAL NEWS

TO DATE, HIS STORY HAS
LANDED IN 10 STATES



KINGSPORTTN.GOV

The City of Kingsport recently launched a new website. It contains useful and up-to-date information, provides a better resource to gain information about the city and is easier to navigate for residents.



MyKingsport

The MyKingsport function is one that will serve to answer many common questions that residents may have. When a resident types in their address in the MyKingsport search bar, the information displayed will be when their trash, recycle and brush pickup days are, closest emergency services (police, fire, ems), what neighborhood they're located in and which school district.



Predictive Search

Backed by artificial intelligence, this search bar relies on key words provided from each department to help visitors get to their needed information even quicker. For example, if you search for 'pay,' the search bar gives you two options, 'pay my water (utility) bill' and 'pay my red light citation.' Each of the link options, for any given search term, takes the visitor to the respective page.



PayOnline

While residents could pay their water bill online with the old website, the new site makes accessing the payment portal much easier. Located on the homepage, residents are able to click on one of three options – pay utility bill, pay red light citation, pay other receivables – and will be redirected to the correct payment portal. Over time, the hope is that residents could pay more city bills online, such as property taxes.



Livestreaming

Many residents are interested in the Board of Mayor and Aldermen (BMA) meetings, but are unable to attend or watch the meetings on TV. With the new website, the city is proud to offer livestreaming. On the evenings of BMA meetings, viewers can click on the TV icon in the top right corner of the homepage to open livestreaming.



Photography

Visual aspects of a website are incredibly important. Not only does the site have a more visual appeal, but local photographers such as Jay Huron, Jeffrey Stoner, Matt Hale and Chris Alley, agreed to allow their images to be used within the site. We encouraged local photography to showcase how great Kingsport is. Our hope is that more local photographers will want to share their images with the city and have them displayed on the site. If you're interested in having your photos used on the site, please contact Adrienne Batara at 423-343-9791 or email adriennebatara@kingsporttn.gov.

KINGSPORT AREA TRANSIT CENTER (KATS)

KATS Sees Significant Increase in Ridership

Over the past year, Kingsport Area Transit Service (KATS) total ridership was 178,237 riders. This is a 2% increase in total ridership compared to the 2015 total and a 19 % increase over the last five years.

The 2% increase is especially significant given that five of KATS six fixed routes were modified and updated mid-year, the average price of gasoline was lower than the previous year and there were a number of closures and reduced service hours due to harsh winter conditions.

Efforts to build ridership, such as having monthly promotions like trivia and wearing green, helped KATS continue to see positive results. The monthly promotions were well received throughout the communities KATS serves.

One area of growth that KATS is particularly proud of is the positive increase in the Dial-A-Ride service, which is a curb-to-curb advanced reservation van service for seniors and people with disabilities. The Dial-A-Ride service saw an annual increase of 28% over 2015 and a 43% increase over the last five years.

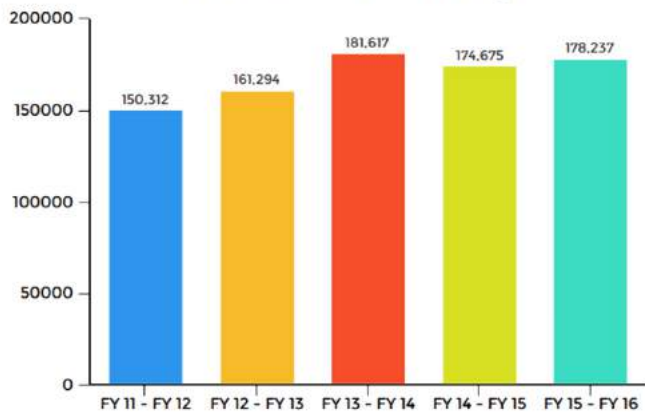
KATS continued progress and success shows that people want transportation options and public transit is an essential part of the local transportation network.

New KATS Transit Center

After a needs assessment and feasibility study was completed in early 2015, it was determined that Kingsport has outgrown its current transit center. The proposed site location for a new transit center is the former foundry property, a gateway into downtown.

Federal and state funding have been secured for the project. It is an 80/10/10 match with 80% coming from federal funding and 10% from state and local funding.

Total KATS Ridership



MAJOR BMA APPROVALS FOR TRANSIT CENTER

- \$5,155,000 contract with TDOT for Transit Center
- \$508,000 to purchase old Foundry site for new Transit Center
- \$505,462 contract with TDOT for Transit buses and vans
- \$4,124,000 grant for new KATS transit facility on E Main St
- \$38,250 to purchase buses for Transit, \$115,547 to new Transit Center

POLICE DEPARTMENT



KINGSPORT, 1 OF 17 NATIONAL SAFE COMMUNITIES. THE DESIGNATION RECOGNIZES OUR PREPAREDNESS TO PREVENT INJURY AND SAVE LIVES

Kingsport PD Rolls Out New Uniforms

In 2017, the Kingsport Police Department, just like the city it serves, will be turning 100 years old. While researching old photographs in preparation for the upcoming centennial celebration, it was discovered that the earliest police officers in Kingsport wore an all dark blue uniform. By the 1950s, K.P.D. had transitioned to a uniform consisting of a gray shirt and navy blue pants that would become the standard for the next 60 plus years.

K.P.D. decided to transition back to uniforms in the original color would as that would be a great way to celebrate and commemorate the rich history and 100th birthday of this police department.

The transition to the new uniforms will be at no additional cost to the taxpayers, as K.P.D. already has a line item in the budget each year for uniforms.



Officers will have three basic uniform options available to them year around, depending on the weather and their assignment. The Class A uniform will consist of a long-sleeve solid navy blue shirt and tie, the Class B uniform will consist of an open-collar long-sleeve solid navy blue shirt, and the Class C uniform will consist of an open-collar short-sleeve solid navy blue shirt. All three options will be worn with matching solid navy blue trousers.

- \$20,800 grant to Police for traffic safety enforcement
- \$15,000 grant for Police technology/equipment
- \$22,193 grant from USDOJ for police equipment & technology
- \$6,633 grant appropriation for bulletproof vests for Police
- \$108,865 to Police seized vehicle storage
- \$219,822 bid for eight 2016 Dodge Charger AWD Police Sedans

FIRE DEPARTMENT

Kingsport Fire Department Accredited Once Again

The Kingsport Fire Department (KFD) received its fourth consecutive designation as an Accredited Agency. When they first received this designation in 2001, they were 1 of 40 fire departments in the nation to receive this accreditation.

The CFAI confers Accredited Agency status for a period of five years, during which an agency must submit four Annual Compliance Reports to demonstrate their continued compliance with core performance indicators and report on progress in executing their plans for improvement. The Commission determines if the reports are acceptable and the agency may retain its accredited status. At the end of the fifth year, an Accredited Agency must seek re-accreditation and successfully complete the peer review process to remain accredited.

- \$104,500 grant to replace 11 diesel exhaust systems for KFD
- \$168,817 from County to assist with purchasing a fire truck
- \$335,000 for fire pumper apparatus
- \$12,000 donation from Domtar to purchase new Sparky robot
- \$524,488 purchase of one Fire Pumper apparatus
- Purchase of 4 cardiac monitors for Fire Department

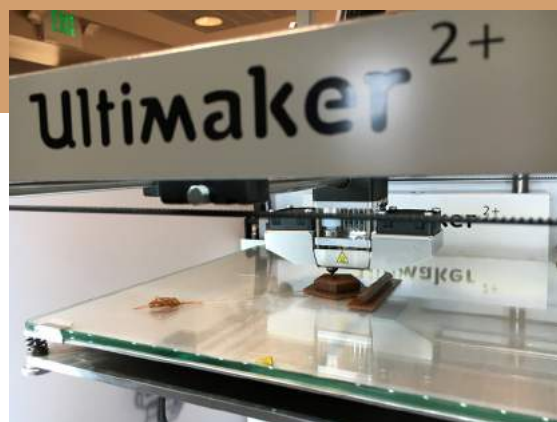


SPARKY THE ROBOT

Sparky is Kingsport Fire Department's robotic interactive tool for teaching fire and safety awareness. He's been helping Public Information Officer Barry Brickey spread the word about fire safety to local schools, senior centers and community events.

Recently, Domtar donated \$12,000 to the KFD to purchase a new Sparky! The new Sparky is an updated model of the previous one with one exception - he was painted to match the new ladder truck being debuted in January!

KINGSPORT PUBLIC LIBRARY



3D Printer at Kingsport Public Library

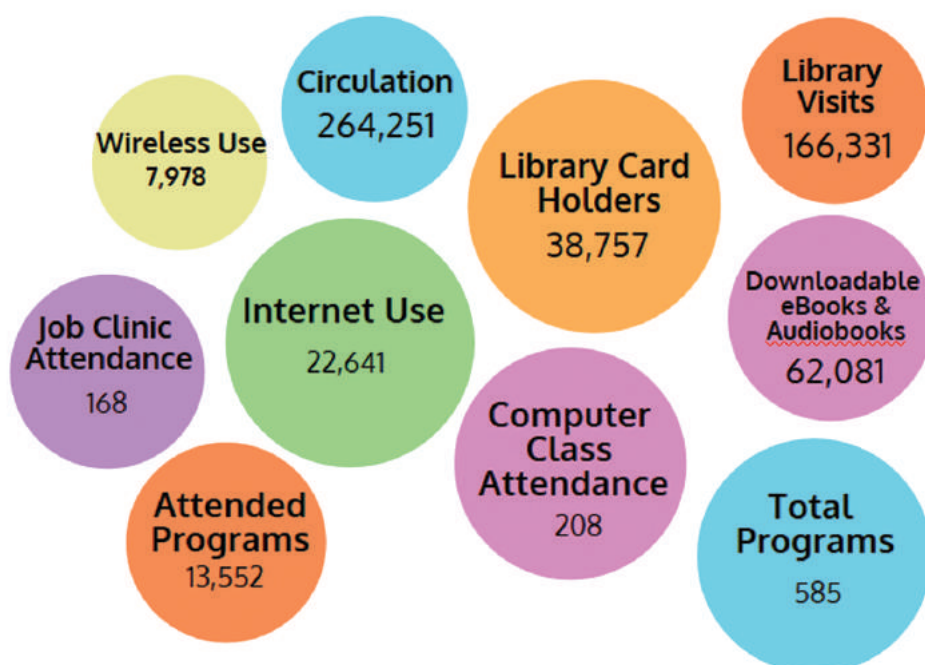
Have you heard of 3D printers but don't know what they are or how they work? Now you have an opportunity to see one in action at the Kingsport Public Library (KPL), which has recently joined the ranks of over 250 public libraries in the U.S. who offer access to 3D printing.

3D printing is the process of making a physical object from a three-dimensional digital model, meaning you can turn any object design into an actual object. This technology yields many benefits: provides opportunities for children to experiment with new technologies, encourages new technology-based innovation in small business, and helps people of all ages build cutting-edge skills for the innovation economy.

Patrons who have a Kingsport Public Library card and are in good standing can bring print files to the library in .stl format, or use the scanner or Doodle3D box. Library staff or trained volunteers will actually print the object. A minimal fee of \$1.00 per print job and \$.15 per gram of filament used will be charged.

KPL's 3D printer station includes an Ultimaker 2+ printer, a Matter and Form scanner, a Doodle3D box and a laptop. With the Matter and Form scanner, you can scan a small object, save the file and print it using the 3D printer. The Doodle3D allows you to draw your own design using a smart phone, tablet or the library's laptop and print it to the 3D printer. And of course, the Ultimaker 2+ will also print designs that are found in free programs such as Tinkercad, Blender, Sketchup or 123D Design and designs that are created by patrons on other design software. Kenny Cornett of K2 Designs, helped install the machines and spent many hours volunteering his time to train the library staff and volunteers.

The printer will primarily use nGen filament for printing. It can be made into high-quality filament that exhibits advanced overhang ability, excellent looks, and large printing temperature range—empowering users to create durable and useful items.



It's Not Just About Books: Makerspace Opening at Kingsport Public Library

The makerspace at the Kingsport Public Library is growing. Through a \$5,000 grant from the Best Buy Foundation Community, the library is creating a Teen Tech Club and expanding the current makerspace offerings.

The Teen Tech Club, taught by library staff, will conduct a series of 4-5 month long courses for teens using makerspace technology. Teens who complete the course will be given leadership opportunities to volunteer to help organize and run a workshop for interested adults. The library will also have open lab times for anyone in the community to use the makerspace facilities, except for the 3D printer which the public uses by submitting print requests to the library staff.

Libraries have always been a place to explore ideas through books, but with the advent of the makerspace movement, libraries are now places where ideas can be discovered. This grant will help the library provide technology that would not normally be available to area teens and provide them with the opportunities to take their untapped skills and knowledge and unleash them in a makerspace.

The library's makerspace already includes a 3D printer, scanner and stop-motion animation station. Items that will be added to the makerspace through the Teen Tech Club include: Raspberry Pi, Cubelets, Snap Circuit, Makey Makey and Lego WeDo 2.0. This variety of items allows teens to go from simple coding and computer programming with the Cubelets to more sophisticated coding and computer programming with Raspberry Pi.

\$100,000 LIBRARY CONSTRUCTION GRANT TO RENOVATE CHILDREN'S AREA



New Children's Area Approved for Library

The Tennessee State Library & Archives would like to announce the Kingsport Public Library is being awarded a \$100,000 library construction grant to renovate its children's area.

Library and Archives staff reviewed the library's application and believes the well-planned project will greatly enhance the library experience for Kingsport's youngest citizens.

The state funds will be used to transform the entire 3,000-square-foot children's area into a nature-themed destination inspired by Bays Mountain Park, a 3,500-acre nature preserve in Kingsport and the largest city-owned park in the state of Tennessee. A new space for a "Read to a Dog" program will be created, as well as a new office for the youth services librarian.

The Library & Archives prioritizes library construction grant funding for new library construction projects, but residual funds can also be used to modernize library facilities, like the Kingsport Public Library.

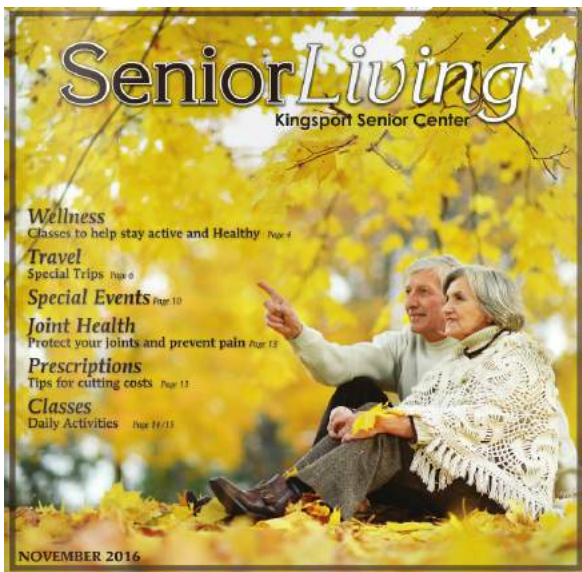
KINGSPORT SENIOR CENTER

Kingsport Senior Center: Fun Begins at 50!

The Kingsport Senior Center is a community resource dedicated to enriching the quality of life for area seniors. It is reserved for those aged 50 years young and up. The National Institute of Senior Centers (NISC) accredited the Kingsport Senior Center in May of 2015. The Kingsport Senior Center joins only seven other centers in the State of Tennessee to receive national accreditation.

MOST POPULAR PROGRAMS

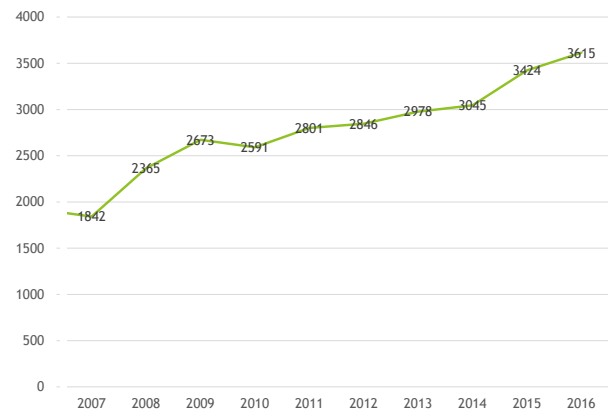
THANKSGIVING LUNCHEON
BBQ COOK-OFF
SENIOR FEST
HEALTH FAIR
TRUNK SALE



Kingsport Senior Center: The Fun Begins at 50!

The Senior Living tab is a partnership with the Kingsport Times News. At no cost to the city, we have increased outreach each month from 500 to 10,000 households. Please look for this tab the last Thursday of each month.

TOTAL MEMBERSHIP GROWTH



Major growth: Senior Center grows 1,733 members in the last decade.

ACCREDITED BY THE NATIONAL
INSTITUTE OF SENIOR CENTERS.
ONLY 1 OF 7 IN THE STATE.

LOCATIONS

Colonial Heights United Methodist Church
631 Lebanon Rd, Kingsport

Forest Ridge Manor
1252 Bloomingdale Pike, Kingsport

V.O. Dobbins Community Center
301 Louis Street, Kingsport

Lynn View Community Center
257 Walker Street, Kingsport

Bloomingdale Baptist Church
3220 Bloomingdale Pike, Kingsport

Kingsport Aquatic Center
1820 Meadowview Parkway, Kingsport

First Broad Street United Methodist Church
100 E Church Circle, Kingsport

OFFICE OF CULTURAL ARTS

Cultural Arts continues to add to our quality of life and economic vitality creating a 'sense of place' in the OneKingsport that exists in our country. The Office of Cultural Arts manages vibrant cultural spaces for our citizens and last year booked over **1,800 separate events** with accumulated **attendance of 330,000** of visitors and residents at the Renaissance Center, Farmer's Market and newly opened Carousel Roundhouse.

The magical Carousel itself has hosted **over 114,000 riders** since opening only 16 months ago. A vibrant community amenity – valued at over \$1,000,000 made possible through volunteers and sponsors.

Kingsport's public art program is nearing the 10 year anniversary and has received great support from our community. Since the ordinance was established by the Board of Mayor and Aldermen in 2007, over 50 sculptures, mobiles, murals and paintings have been added to Kingsport's permanent collection and help to tell the unique stories of our community. OneKingsport recognized the power of this program and has allocated \$100,000 to allow the Public Art Community to continue to celebrate our great city through art.

ALLOCATED \$100,000 TO THE
PUBLIC ART COMMUNITY TO
CELEBRATE ART.



Congratulations to the 100,000th Carousel Rider!

In just over a year, the Carousel hit 100,000 rides! In August, 8-year-old David Bugg from Petersburg, VA, was the 100,000th rider. He received a Carousel Family Pass and all riders received 5 free rides.

TENNESSEE MAGAZINE VOTED KINGSFORT FARMERS MARKET WEEKLY EVENT THE BEST IN EAST TENNESSEE!



Kingsport Farmer's Market: A Versatile Space in Kingsport

The Kingsport Farmer's Market facility opened in August 2012 and quickly became a favorite location for social gatherings in Kingsport. An original building of the former Kingsport Press, the historic setting provides a unique backdrop for events such as weddings, fundraisers and festivals.

Kingsport and surrounding area residents enjoy the Farmers Market, an event held weekly at the distinct building. Every Wednesday and Sunday starting in May, over 35 vendors and farmers bring their baked goods and locally grown fresh produce to sell to the public. There is no admission cost to the Farmers Market – free to the public. Readers of The Tennessee Magazine voted our Kingsport Farmers Market weekly event the best in east Tennessee!

The public is able to rent the Kingsport Farmer's Market facility for their events, too. Private rentals are available starting at \$250 for up to 8 hours, and \$450 for a full day. Some restrictions apply and availability is limited. Reservations may be made up to a year in advance.

PARKS & RECREATION



MAJOR BMA APPROVALS FOR PARKS & RECREATION

- \$200,000 Parking for J. Fred Johnson Park master plan
- \$52,000 budget appropriation for Civic Auditorium chairs
- \$450,000 grant for Borden Park improvements
- Land acquisition for Greenbelt extension west of Rotherwood Bridge
- \$2,000 grant for Riverview Community Garden at V.O. Dobbins Center
- \$88,114 for ballfield lighting at V.O. Dobbins Sr. Community Center
- Agreement with Spoden and Wilson for Greenbelt Eastern Extension Phase 1
- \$69,566 from the Lincoln Street Resurfacing project to the Rotherwood Greenbelt project

Greenbelt Additions

The Greenbelt walking trail received two additions this year, both in the 1,100 to 1,200 foot range, to help connect and extend the trail in the Rotherwood area. The plan is to extend the Greenbelt from the confluence of the Holston River at Riverfront Park across the old Rotherwood Bridge and down Netherland Inn Road to Rotherwood Drive. To accomplish this, the Greenbelt will go underneath the bridge and loop up the bank on both sides of the river.

Four years ago, Kingsport received a \$652,000 grant from the state to fund a portion of the Rotherwood extension. Kingsport's matching portion is approximately \$163,000, and along with engineering fees and property purchases, the city's total cost for this phase is in the neighborhood of \$270,000.



- We played 2280 games at Domtar and Brickyard.
- Almost every weekend held games at both facilities from March to the end of October.
- Our concession stand brought in over \$228,000 in revenue for the fiscal year last year.



Bays Mountain Park Loses Elder Wolf Pack Member

On August 8, Bays Mountain Park lost a precious and revered member of its family as one of the wolf pack's elder members, Aiyana, passed away due to natural causes. She was over nine-years-old.

Aiyana arrived at Bays Mountain Park late May 2007 as a pup from Bear Country U.S.A., located in Rapid City, South Dakota. During her time with the park, Aiyana touched the hearts of staff and visitors alike. Aiyana's name is derived from the Cherokee meaning Eternal Blossom.

Since the habitat's first three gray wolves were introduced to Bays Mountain Park in 1992, wolves have been an integral part of the park's educational efforts for schools throughout the region as thousands of students and patrons attend wolf programs each year. Visitors often attend the park specifically to see them in a natural woodland setting.

Nine wolves complete the current pack following Aiyana's passing, including Aiyana's siblings Tanasi and Netar. In the wild, wolves live an average of 6-8 years. In captivity, since 1992, Bays Mountain Park has had two wolves live to be a very senior 13-years-old.

KINGSPORT AQUATIC CENTER

BEST EVENTS OF THE YEAR

Drool Party

Our furry friends love to splash too! This end of season annual event hosted over 90 dogs and 35 handlers. It was a tail wagging time as dogs of big and small enjoyed the outdoor play feature pool while chasing toys and each other. This annual event has become a favorite of the Kingsport community as dog enthusiasts have an opportunity to enjoy the Aquatic Center with their best friends on this special day.

Pumpkin Plunge

Halloween fun Aquatics Style: We called all superheroes and 95 attended our themed event which gave participants an opportunity to swim for a pumpkin to decorate and save the day. Participants enjoyed various games, swimming, and treats throughout the evening.

Toddler Time

Toddler time was a perfect opportunity for tots age 5 and under to rule the pool. Each Tuesday and Thursday morning in August and September toddlers had a perfect opportunity to enjoy our outdoor water park without the big kids. It also gave parents and caregivers an opportunity to interact and socialize. Over 200 toddlers and their guests enjoyed the great weather and fun times.



On July 1, 2016, the Kingsport Aquatic Center and the YMCA celebrated the first official day of a smoke and e-cig free campus.

A bill passed that allows local government entities to prohibit smoking by local ordinance on the grounds of any public-owned or operated swimming pools.



L to R: Jeff Fleming, Noah Rutherford, Charlotte Reasor and Mayor Clark

Noah noticed an unresponsive boy in the water. He jumped in and pulled out the boy and immediately started performing CPR, with fellow lifeguard Charlotte. Their extensive training and quick actions led to a life saved at the Aquatic Center.

STATS

Daily Admissions	58,854 People
Swim Lessons	475 Participants
Water Aerobics	800 Classes
Birthday Parties	240 Parties
Total FY 16 Attendance	101,024

WHAT'S ON THE DOCKET

Q: What's going on at Tri-Cities Crossing?

A: The city stands ready to support private development activities through the state's Border Region incentive package. Recently, conceptual plans were approved for an auto mall. Additional plans are under development.

Q: How many apartments are being built around town?

A: Five apartment complexes with 795 units are in various stages of development or planning. Building permits have been issued for The Overlook at Indian Trail (168 units), Villas at Riverbend (265 units), The Retreat (75 units) and Bloomingdale Terrace (24 units). Town Park Lofts (263 units) has submitted plans, but not applied for a building permit to date.

Q: What's the plan for extending Indian Trail Drive?

A: The Board of Mayor and Aldermen approved a plan to extend Indian Trail Drive from its current terminus at the Greenbelt parking lot (near Petsmart) to Eastman Road near Tamiko/Wasabi. This will alleviate congestion at the Eastman/Stone intersection by providing an alternate route. It will also make the Kmart site more accessible for future development. When finished, the road will be complete with sidewalks and a new traffic signal at Tamiko/Wasabi.

Q: What's going on at Kingsport Town Center?

A: A new managing partner, Hull Property Group, came on the scene earlier this year. They have a successful track record of rejuvenating malls in mid-sized markets across the country. They are currently developing plans for remodeling/redevelopment and the city stands ready to assist.

Q: What's happening downtown? General Shale? Main Street?

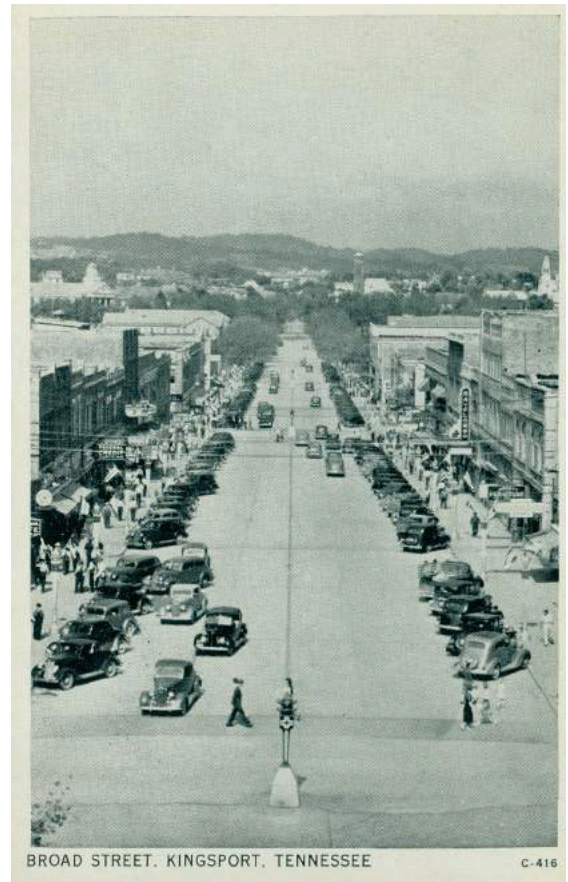
A: Downtown continues to be a major focus of development/redevelopment. The Board of Mayor and Aldermen approved a project to rebuild Main Street (similar to the recent Sullivan Street project). The project will address parking, curbs/gutters, street lights, streetscaping, etc., from Clinchfield to Sullivan. Removing the remaining structures on General Shale is almost complete. A master plan is being developed.

KINGSPORT CELEBRATES ITS CENTENNIAL IN 2017

First incorporated in 1822, then officially chartered in 1917, Kingsport, Tennessee, has experienced both hardship and great prosperity over the decades. Through it all, certain attributes have tended to emerge again and again to sustain us – qualities such as insatiable creativity, a never-fail optimism and unflinching selflessness.

The Kingsport Spirit by J. Fred Johnson

Frequently we are asked what motivating spirit has been most apparent in the building of this city of industries, schools, churches and homes. Were I to undertake to define the spirit underlying every step in the growth and development of Kingsport, from the days of its humblest beginnings until now, I could not avoid the assertion that the spirit, if it be a spirit, is one of mutual helpfulness and a willingness to submerge selfish interests beneath the individual effort to assure the greater good for the greater number.



Centennial Commission Members

Alex Anderson
Allen Dryden
Amy Margaret McColl
Andrew Wampler
Bonnie Macdonald
Brenda White Wright
Brianne Wright
Linda Calvert

CeeGee McCord
Cindy Lemons
John Clark
Heather Cook
Debbie Waggoner
DeeDee Dietrich
Dennis Phillips
Gail Cole

Tom Brock
Jim Welch
Jeanette Blazier
Jeff Fleming
Jeff McCord
John Faust
John Scott
Keith Wilson

Ken Maness
Lucy Fleming
Susan Lodal
Tom Segelhorst
Van Dobbins
Vince Staten
Chris McCartt
Renee McBryar – secretary



1800s

King's Port

Col. James King settles on the Holston River and conducts his shipping business, King's Mill Station. The area came to be known as King's Port.

1914

J. Fred Johnson sells 1200 acres of land that is now Bays Mtn to Kingsport Waterworks Corp. for construction of the dam to be used for the city's population. This dam created a 44-acre lake and served the city until 1944.



1917

- City of Kingsport Incorporated
- Local Kingsport Red Cross Chapter
- Kingsport Inn Opened
- First Presbyterian Church Opened



1921

- Kingsport Public Library Opened
- Abraham Lincoln School Opened
- Andrew Jackson School Opened



1922

Kingsport Press established with John B. Dennis as Chairman of the Board. First contract was with Woolworth chain for mass production of a miniature clothbound series of the classics.

1926

Dobyns-Bennett High School Building Opens. This building is now John Sevier Middle School.



1928

Douglass School for African Americans built. Douglass was a Rosenwald School. Julius Rosenwald was from Chicago and the first CEO of Sears.

1932

Mason-Dixon formed.





1935

Holston Valley Community Hospital dedicated with 53 beds and nine bassinets on August 9, 1935.

1942

Tennessee Eastman, a government contractor, constructed Holston Ordnance Works to manufacture explosives during World War II. They stopped production in 1945 but reactivated in 1949 and continue today.



1943

Santa Train begins.

1949

Allandale Mansion was built by Harvey Brooks and his wife, Ruth Haire Brooks. She died in 1962, and when he died in 1969, Mr. Brooks left the house and 25 acres to the City of Kingsport.



1952

Warriors Path State Park is acquired from the TVA for recreational use. Named for the Great Indian Warpath used in war raids against the Cherokee and other tribes. The park is 950 acres.

1960

Tennessee Eastman Aniline Plant Explosion on October 4, 1960 at 4:42 p.m. was a terrible tragedy in Kingsport's history which caused Eastman to institute new safety review programs.



1966

384 African-American students and 16 teachers integrate from Douglass School to Dobyns-Bennett High School.

1968

Bays Mountain first opens to visitors as a park with a strict 100 car limit. It is the largest city-owned park in the state of TN.



1980

Kingsport Fun Fest begins this Fall as a summer community event. Events are an effort to unite residents, foster a belief that Kingsport is a caring community and a good place to live and work.

1982

Greenbelt construction begins.



1985

Interstate 181 (future I-26) established as an interstate destination of US-23, connecting Johnson City to Kingsport.

1989

Kingsport Tomorrow/Vision 2017 process has far-reaching implications on city plans.





2007

Boundless Playground opens at Warriors Path State Park, a unique one-of-a-kind play area for children with universally accessible equipment.

2008

Regional Center for Health Professions opens as the second building in Academic Village.



2009

Kingsport Higher Education Center opened and wins Innovations in American Government Award from the Ash Center for Democratic Governance and Innovation at the John F. Kennedy School of Government at Harvard University.

2013

Kingsport Aquatic Center opens.

2015



Kingsport Carousel opens as one of the most highly successful volunteer projects the city has accomplished.

2015

OneKingsport Summit works to make Kingsport the premier destination in Northeast TN for people to live, work, raise a family and for businesses to grow and prosper.



2017



March 2, 2017 celebrates 100 years of Kingsport.

Celebrating the Kingsport Spirit, Kingsport's Centennial Park will provide a unique destination and link to downtown Kingsport that commemorates the community's past, present and future. This project was led by Brenda White Wright and a Centennial Park Committee.

After careful study and community input, the Centennial Commission developed a plan for a financially feasible and sustainable legacy project. Kingsport Centennial Park will be a destination project of enduring value celebrating the Kingsport Spirit for the city's 2017 centennial, positively impacting the people of Kingsport for many years to come.

Public-Private Partnership
City approved \$1,320,018
for Centennial Park

The park will serve as a community gathering place and destination, located adjacent to the Main Street Historic District, in downtown Kingsport. Planned park elements will include a historic brick walkway that circles the park, telling the story of modern Kingsport by decade.

A water feature that serves to enhance the park's aesthetics as well as acting as a play feature for the young and young at heart will be centrally placed in the park. Public art and a large central greenspace to accommodate a range of users will round out the park's offerings.

Part of what makes Centennial Park unique is its role as an anchor linking downtown to the former General Shale property. There's also great potential for other outdoor recreation uses and a link to the Kingsport Greenbelt. Linking downtown with outdoor recreation and the river is an essential part of the future vision for downtown Kingsport.

A groundbreaking will occur November 15, 2016, and the park is projected to open in summer 2017.

KINGSPORT'S CENTENNIAL PARK

Our gift to our children...



CENTENNIAL SIGNATURE EVENTS

At the request of our mayor, all Kingsport Centennial Signature Events will be free and open to the public. Below is description of each event, and we encourage you to join us in the celebration!



Saturday, December 31, 2016

New Year's Eve Street Party (Centennial Kickoff)

Downtown Kingsport (Broad St between Main and Market)

8:00 pm – 12:15 am

Ring in the year with Kingsport as we kickoff a year to remember. Downtown on Broad St, we will have a DJ playing your favorite hits and Josh Smith with WJHL keeping the energy alive. Food and beverages available. Fireworks at midnight! Celebrate in "Times Square" style as we countdown to our 100th year in Kingsport!

CENTENNIAL SIGNATURE EVENTS



Thursday, March 2, 2017
Happy Birthday Kingsport
Kingsport Farmers Market
3:30 pm

While New Year's Eve will be a great party to kick off the centennial, March 2 is Kingsport's actual birthday, her official date of incorporation. We will be celebrating at the Farmer's Market from 3:30 pm – 5:30 pm. This is a very special event where we'll have family-friendly stations to create centennial keepsakes, history around the entire Farmer's Market, a really (and we mean really) big birthday cake and more. We are even inviting all of the 100 year olds to celebrate with Kingsport!

CENTENNIAL SIGNATURE EVENTS



Tuesday, July 4, 2017
Kingsport Pops
Downtown Kingsport
8:00 pm (fireworks at 9:50pm)

We are taking our regular July 4th event to the next level in downtown Kingsport. This year, the Symphony of the Mountains will be joining us for a once-in-a-lifetime performance. In addition to a wonderful pops concert, the symphony will play the infamous 1812 Overture during the fireworks celebration.

CENTENNIAL SIGNATURE EVENTS



Friday, November 17, 2017
Centennial Park Celebration
Centennial Park on Main Street
4:00 pm – 6:00 pm

The Centennial Park Celebration will be the culminating signature event. It will take place at the brand new park that is the gift we leave to the city for our children and grandchildren to enjoy. We will also unveil the Santa Train sculpture titled *The Spirit of Generosity*, a very fitting title for the citizens of Kingsport.

OUR LEGACY SPONSORS

Celebrating Alongside Kingsport...

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**Holston Valley
Medical Center**

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SINCE 1933



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SINCE 1953

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SINCE 2011

FOR MORE INFORMATION

Website: www.kingsporttn.gov
Centennial Website: www.kingsport100.org
Phone: 423-229-9400
Full Budget Book:
<https://www.kingsporttn.gov/government/city-budget/>

