

# ONEKINGSSPORT

ONEKINGSSPORT PRESENTS YOUR GUIDE TO THE ONEKINGSSPORT SUMMIT - THE WORKGROUPS AND THE BIG IDEAS

## KINGSFORT'S VISION

To be the premier city in Northeast Tennessee to live, work and raise a family, and for businesses to grow and prosper

## MAYOR'S GOAL FOR THE ONEKingsport SUMMIT

To be the best possible Kingsport, a place that is attracting and retaining new and existing residents, visitors, businesses and developers

## PURPOSE

To create a 3-5 year road map for the future • To become a vibrant 24/7 city

### POST-SUMMIT WORKGROUP LEADERSHIP



**STEWARD** Lafe Cook  
**STAFF LIAISON** Bonnie Macdonald  
**ALDERMAN** Colette George



**STEWARDS** Jud Teague  
 Frank Lett  
**STAFF LIAISONS** Chris McCartt  
 Ryan McReynolds  
**MAYOR** John Clark



**STEWARDS** John & Beverley Perdue  
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**STEWARD** Charlie Glass  
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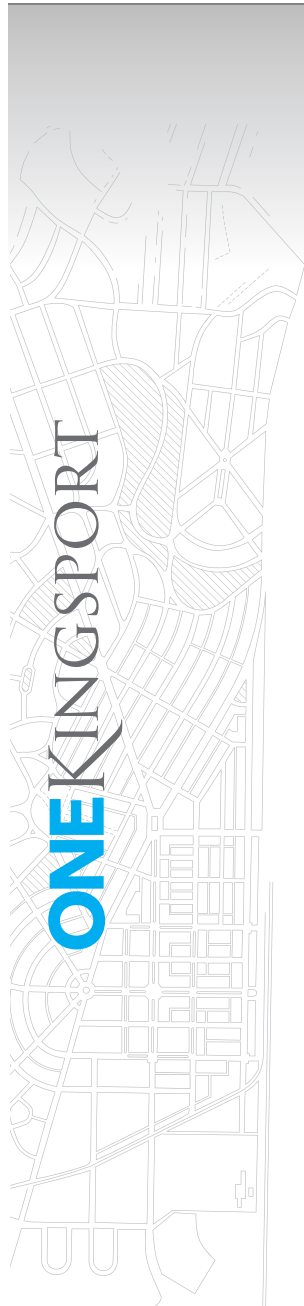
**STEWARDS** Dennis Phillips  
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## HEALTH & WELLNESS

### BIG IDEAS

- Upgrade Bays Mountain Park to be a community flagship for walking, hiking, and biking
- Lynn Garden Health Center

More ideas @ ONEKingsport.com

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**Charlie Glass**  
Steward

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## HIGHER EDUCATION

### BIG IDEAS

- Expand Academic Village
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The Higher Education Innovation Workgroup is proposing a very simple idea, but complex in execution. We want at least 80% of our high school graduates to pursue additional education in either a technical certification program, an associate degree or a baccalaureate degree. The most effective way for that to happen is to effectively make the senior year of high school merge into the first year of college.

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- The core elements of the proposal include:
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Stewards

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INCREASING FROM 18%

**THE MEDIAN FAMILY INCOME HAS RISEN FROM \$30,279 TO \$54,267**

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THE HIGHER EDUCATION INNOVATION HAS RECOMMENDATIONS TO HELP THOSE NUMBERS GROW EVEN MORE.

ONEKINGSPORT.COM

ONEKINGSPORT



## Mayor's Introduction

The ONEKingsport Movement has officially begun in Kingsport, and I am honored to be a part of this incredible journey. I have been impressed with our citizen engagement thus far, with well over 5,000 hours contributed to shape our future. Kingsport is a special place and I am witnessing the Kingsport Spirit all around me. Our city is getting ready to celebrate its 100th birthday, and we've come so far in the last 100 years. I strongly believe that the ONEKingsport Summit process will yield some of the great things to look forward to in the next 100 years.

Over the last six months, I have watched our citizens come together and be re-energized by the possibilities before us. When the workgroup stewards presented the information, to say I was excited was an understatement! There was a great mixture of big ideas, policy recommendations, quick wins and representation for all citizens in Kingsport.

### ONEKingsport Summit Facts



**5,000+ HOURS AND 129 MEETINGS**



**175+ IDEAS**



**242 VOLUNTEERS**

The work for the BMA is just now beginning. We must prioritize these recommendations and look at funding formulas for the summit recommendations. We hope to recruit private investment as we have seen success in the past. A small investment from the city can yield 10 times the private development in an area. We are currently looking at four strategies: current revenues, private development, grant opportunities, and additional fees.

My charge is to fulfill the Summit Goal - to be the best possible Kingsport, a place that is attracting and retaining new and current residents, visitors, businesses and developers. I am confident in our citizens that together we can accomplish this goal.

### John Clark

Mayor



## ARTS & ENTERTAINMENT

As a 20 year resident of Kingsport, I have watched our city's ups and downs, at times with much pride and at times with some concern. What the ONEKingsport Post Summit work showed me is that there are lots of other Kingsport residents who have watched these ups and downs with similar thoughts. The summit work has given citizen committees the opportunity to share ideas on how we create a community that shows growth in the quality of life for existing residents and creates a city that is so energized by new ideas that it also draws in new residents.

As steward of the Arts and Entertainment Workgroup, I have had the opportunity to work with Kingsport residents on how to create a vibrant arts experience in Kingsport. The members of our committee all felt that the ideas coming out of the summit could be transformational for our community. The next step will be to educate all Kingsport residents about how summit recommendations could lead to a more prosperous community as a function of greater tax revenue from arts tourism, new residents, increased housing and retail and restaurant revenue.

Kingsport needs to not be afraid to take bold steps to make Kingsport a more vibrant community for all residents of every generation!

Lafe Cook  
Steward

### BIG IDEAS

- Creation of Mutual Maker Space in Kingsport
- Large Outdoor Performance Venue near Downtown Kingsport

More ideas @ ONEKingsport.com

 **\$191**  
**DIRECT SPENDING**  
FOR EACH OVERNIGHT VISITOR

 **\$24.60**



The average arts tourists spends **\$24,60** more per visit than a regular tourist.

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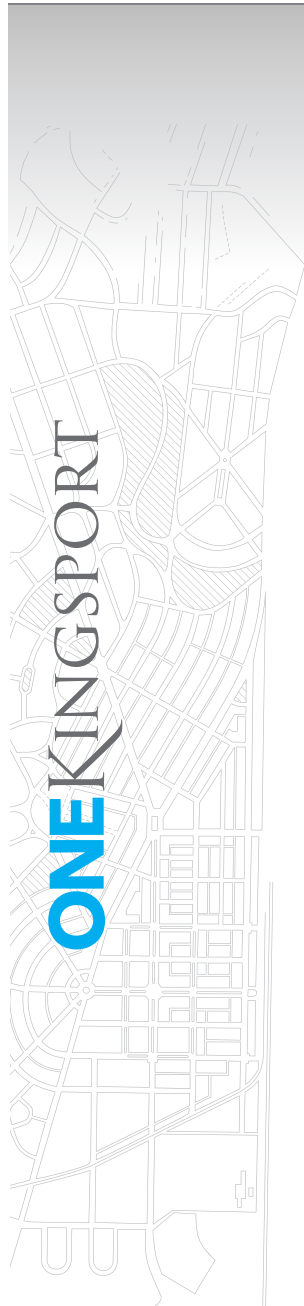
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THE WORKGROUPS & THE BIG IDEAS

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DESTINATION CITY INVESTMENTS

Kingsport currently has several prestigious destination city investments. Our group recognized that, and asked ourselves "how do we continue to support and utilize these assets? And what could we add to take our city to the next level." Our group had several great discussions identifying gaps in Kingsport. We recognized that we would like to see more unique dining options, breweries and gastro pubs, boutique shops, and expanded retail options.

The second topic we addressed was the presentation of the city, especially as it relates to gateways, streetscapes and connectivity. Along with this topic, we looked back at several existing master plans and recommended that the BMA take a look at these and investigate whether or not to put them back into action.

For our "Big Ideas", we looked to continue the theme of "playground for downtown" at the former General Shale site. The group believed that an outdoor performance venue, presented by the Arts & Entertainment Workgroup, and a new Minor League Baseball Stadium would be great fits for the site. These "magnet projects" would attract more people to our downtown area.

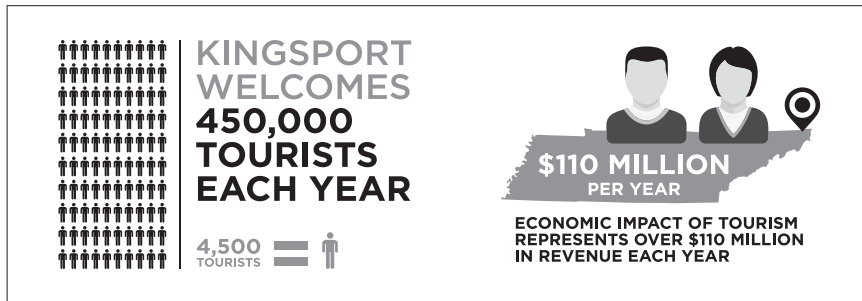
The Destination City Investment Workgroup is excited to see these projects take shape as we move forward. Our hope is that these projects are funded as we work toward our goal of attracting and retaining new residents, as well as providing options to attract visitors to Kingsport.

Frank Lett & Jud Teague  
Stewards

BIG IDEAS

- Downtown Stadium for Kingsport Mets on General Shale Property
- Riverfront Redevelopment

More Ideas @ ONEKingsport.com



DOWNTOWN REVITALIZATION

Being Stewards of the Downtown Revitalization Post Summit Workgroup has been a true honor and privilege for us. As residents of Downtown Kingsport since 2010, we have developed a unique perspective as well as a great passion for downtown and a desire to participate in its movement forward.

As we led this group, we realized three things:

- A lot of good things have already happened in Kingsport and it is already the most vibrant downtown in the Tri-Cities area.
- The makeup of our group demonstrated to us that there is desire from people all over the Tri-Cities and from all generations to see Downtown Kingsport move forward.
- A vibrant Downtown is core to achieving the vision of the ONEKingsport Movement.

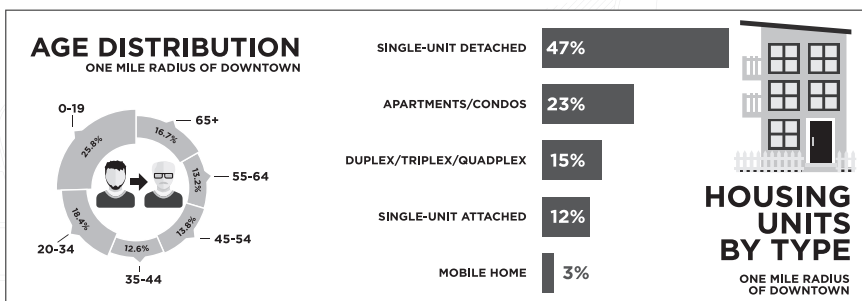
We thank our team for their dedication, shared passion, hard work and excellent results. Because of our team's work, as well as the work of the other groups, we are positioned to have the best possible Downtown Kingsport.

John and Beverley Perdue  
Stewards

BIG IDEAS

- Small Performance Venue at State Theatre
- Downtown Boutique Hotel

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## HEALTH & WELLNESS

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HOUSING

BIG IDEAS

- Create and support Kingsport builders program
- Increase public and private investment in targeted neighborhoods

More ideas @ ONEKingsport.com

I've had a wonderful time serving as the Steward of the post-summer Housing Workgroup. Because housing is so critical to the ongoing success of our community, 30 plus people chose to become involved in this effort. Housing is one of the engines that keeps our economy going and is a key piece of our economic development strategy. Every person who moves here makes a \$25,000 impact to our economy. Housing not only brings property tax revenue to our city but also provides strength to our school system, retail and restaurant businesses, churches and community life. You might say housing is the life blood of any healthy, thriving community. We want people to choose to live, work, play and raise their families here!

It is a passion of mine to bring people together to hear their 'big ideas', dreams and visions for our community. Mayor Clark's ONEKingsport Summit was yet another opportunity to get those 'big ideas' flowing. The best planning always starts with the grassroots! I'm thankful Mayor Clark provided the leadership for this to happen again, and I'm very excited about the possibilities for the future of our community as a result. This ONEKingsport momentum has taken on a life of its own and we are glad to be on board!

Our Housing Workgroup was a great cross section of our community; young adult professionals, senior adult retirees, singles, developers, real estate professionals and affordable housing advocates. Not only were all generations and backgrounds able to seamlessly work together, but they found many more needs and wants in common than expected. In fact, it was gratifying to watch as they encouraged each other and even thought of ways to empower each neighborhood to help themselves! It was encouraging to see the commitment level of these dedicated volunteers as well as our dedicated staff member and our alderman representative. Our time frame was short but they were not short on work! They hit the ground running and haven't stopped yet.

Our workgroup expects to see the continued development of visionary leaders, creative and strategic planning, and improved quality of life resulting in an influx of new residents choosing to live here in new/upgraded single family homes, apartments, condos, townhouses, and lofts. We know our future will be so bright we'll all have to wear "shades!"

Jeanette Blazier  
Steward



JOB CREATION & ENTREPRENEURSHIP

BIG IDEAS

- Kingsport Food Truck Pilot Program
- Kingsport CONNECT Entrepreneurship Website

More ideas @ ONEKingsport.com

What a privilege it has been to serve as steward of the Job Creation and Entrepreneurship Workgroup! Our group was passionately engaged in every step of the process due to our keen understanding of the importance of our task. A strong, vibrant business community provides support for every aspect of ONEKingsport. If jobs are strong - housing, downtown revitalization, higher education, arts and entertainment, health and wellness and destination city initiatives are all strengthened.

Kingsport is blessed with strong industry leaders. We believe that the long-term success of Kingsport depends on our support of these leaders, as well as creation of new job opportunities, which will happen through creation of new businesses and expansion of existing businesses. We all learned a great deal about the high-quality services already in place to support businesses, as well as opportunities to better position Kingsport as a community that supports entrepreneurs as they bring their ideas to life and grow their businesses. Our discussions were spirited and expansive as we tried to hone in on the best ideas to bring forward as recommendations. We ultimately came together as a group and generated three great ideas that will propel Kingsport to the forefront of the business community and further enhance our reputation as Tennessee's Best Manufacturing City.

Although the group's work is technically done, I have no doubt that each and every participant will continue to advocate for Kingsport and the business opportunities that will move us forward as a community.

Julie Bennett  
Steward



# ONEKINGSPORT

## TIMELINE

Now that the workgroups have presented the ONEKingsport ideas, the next several weeks will include:

- **Week of April 4:** Recommendations provided to prioritization team
    - Mandate to choose priorities for years one and two
  - **Week of April 11:** Meeting to finalize priorities for presentation to BMA based on impact to community
  - **April 18:** Priorities presentation at BMA work session
    - Request BMA buy-in to priorities list
  - **April 19:** Begin development of cost estimates and funding sources for year one priorities
    - For larger projects cost estimate most likely for planning funds, not full capital cost
  - **May 2:** Present priorities w/cost estimates and proposed funding sources at BMA work session
  - **Post May 2:** Incorporate year one priorities into capital improvement plan/budget, implement priorities
- 
- 1 Workgroups will dissolve
  - 2 A Steering Committee will form
  - 3 Board of Mayor and Alderman will entertain ideas for the 3-5 year plan that aligns with the mayor's vision

## VOLUNTEERS

The City of Kingsport would like to thank the following volunteers. Your time, creative contributions and ideas for the future will help make Kingsport the best possible place for new and existing residents, visitors, businesses and developers. Thank you!

Kermit Addington	Maranda Demuth	Danny Karst	David Quillin
Jennifer Adler	Gregory DePriest	Linda Kincaid	Jessica Quinn
Lyle Ailshie	Drew Dickenson	Eric Kistner	Mary Quinn
Bill Albright	Jim Dickert	John Kunysz	Evelyn Rafalowski
Tim Attebery	Anthony Domine	Susan LaGuardia	Lea Ann Rasar
Chad Austin	John Douglas	Matthew Lane	Brian Ritz
Nicole Austin	Bill Dudney	Becky Leonard	Stella Robinette
Erin Bailey	Darrell Duncan	Frank Lett	Linda Robinson
Bridget Baird	Sharon Duncan	Peter Lodal	Fielding Rolson
Morris Baker	Tim Dunne	Susan Lodal	Jennifer Salyer
Beth Barnette	Craig Dye	Bonnie Macdonald	Warren Sanders
Adrienne Batará	Zellie Earnest	Pam Mahaffey	Corey Shepherd
Joe Begley	Troy Ebbert	John Mahoney	Darrell Sherer
Lisa Beilharz	Brianna Ek	Ken Maness	Bruce Shine
Julie Bennett	Tim Elsea	Angie Marshall	Haley Shipley
Michael Bennett	Ryan Elswick	Connie Marshall	Pat Shull
Vanessa Bennett	Niki Ensor	Timothy Martin	Judy Smith
Michael Billingsley	Larry Estep	Chuck Mason	Parker Smith
Jeanette Blazier	Jim Everhart	Chris McCart	Roger Smith
Jeannette Blazier	Bob Feagins	Amy Margaret McColl	Justin Steinmann
Elaine Bodenweiser	Jeff Fleming	CaeGee McCord	Allison Stewart
Bill Bovender	Lucy Fleming	Jeff McCord	Meg Stone
William Bovender	Tanya Foreman	Mike McIntire	Jeffrey Stoner
Chris Bowen	Dick Fortney	Monty McLaurin	Matt Storey
Nick Bowen	Wayne Fortney	Mary McNabb	Tianna Storey
Scott Boyd	Jeff Frazier	Ryan McReynolds	Bill Sumner
Emily Brockelman	Kitty Frazier	Alan Meade	Becca Sutphen
Miles Burdine	Ken Frohlich	Brenda Mercer	Karen Taylor
Tara Burns	Ashok Gala	Jason Meredith	Jud Teague
Sandra Byington	Tara Garland	Emily Merritt	Randy Thomas
Linda Calvert	Colette George	Bob Miller	Michael Thompson
Marvin Cameron	Charlie Glass	Jeannie Miller	Michelle Tolbert
Don Campbell	Danelle Glasscock	Todd Miller	Gary Tucker
John Campbell	David Golden	Mark Mitchell	Lynn Tully
Emily Carrier	Tom Gonzalez	Michele Mitchell	Harry Turner
Bob Cassell	Joe Green	Curtis Montgomery	Carrie Upshaw
Bree Cassidy	Jacob Grieb	Paul Montgomery	Angela Vachon
David Cate	Mark Haga	Steve Morse	John Vachon
Maria Catron	Andy Hall	Sherrí Mosley	Jack Vaughn
Ashley Childress	Ronnie Hammonds	Roger Mowen	Richard Venable
Kandy Childress	Sung Han	Larry Munsey	Jeff Wadley
Ken Childress	Wally Hankwitz	Pin-Chia Murphy	Debbie Waggoner
Hank Clabaugh	Eliza Harmon	Charles Nitschke	Clay Walker
Dave Clark	Jacob Harris	Ginger Nixon	Fred Wallin
Emma Clark	Mike Harvey	Brian Noland	Dennis Ward
Etta Clark	Darrell Hayes	Skip Norrell	Isaac Webb
John Clark	Sharon Hayes	Todd Norris	Dan Wells
Robin Cleary	John Haynes	Tommy Olterman	Jim Wells
Heather Cook	Jane Henry	Mike O'Neill	Brenda White Wright
Lafe Cook	Jackie Hewitt	Betty O'Neill	Helen Whittaker
Carolyn Cox	Brandon Hicks	Caitlin Owens	Aundrea Wilcox
Gary Crawford	Jane Hillhouse	Tom Parham	Eddie Williams
Rack Cross	Bart Hove	Beverly Perdue	John Williams
Vivian Crymble	Brian Hullette	John Perdue	Lisa Williams
Terry Cunningham	Bud Hulsey	Dennis Phillips	Greg Willis
MaryLee Davis	Chrissy Idlette	James Phillips	Keith Wilson
Amanda Dean	Nathan Jackson	Aaron Pinto	Chandler Woods
Eric Deaton	Seth Jarvis	Bill Porter	Mark Woomer
George DeCroes	Stan Johnson	Mary Porter	Jim Wright
Jim Demming	Kim Jones	William Porter	
John Demuth	Steven Jones	Lara Potter	
Maranda Demuth			

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