

State of the City | Friday, Oct. 17

# FOCUSED — ON OUR — FUTURE

STRATEGIC PLANNING | EDUCATION | INFRASTRUCTURE



# DRIVING CITY INITIATIVES

Earlier this year, the Board of Mayor and Aldermen (BMA) approved the city's latest Strategic Plan and since then city staff has hit the ground running on its implementation.



This plan will ensure our goals and objectives are aligned with the desires of our residents and the BMA. Most importantly, we'll be able to measure our successes.

Throughout this document, you'll find icons that represent the seven focus areas contained within our strategic plan: Efficient & Responsive Government, Sustainable Infrastructure, Exceptional Cultural & Recreational Opportunities, Safe & Welcoming Community, Thriving Local Economy, Strong & Vibrant Neighborhoods and World-Class Education.

I encourage you to scan the QR code found within this document and review the priorities of each focus area.

While city staff is focused on our future initiatives, we're also taking a look back within this booklet on the many positive things that have helped get us to this point. Our work is just beginning, and we're excited about where this plan will take us.

Thank you,

A handwritten signature in green ink that reads "Chris McCarrt".

Chris McCarrt  
Kingsport City Manager



# 2025 Strategic Plan

The strategic plan guides the city's decision-making and ensures a purposeful approach to addressing the needs of Kingsport while also remaining responsive to emerging challenges and opportunities.



The creation of the strategic plan took months of work by a professional consulting service, Board of Mayor and Aldermen (BMA), the city leadership team and staff. More than 2,000 community members participated in a survey about focus areas and priorities.

The BMA developed the seven strategic focus areas to reflect the priorities and needs of Kingsport's residents and businesses. Some of the noteworthy priorities include downtown revitalization, healthcare, paving, diverse housing options and recreational opportunities for residents and visitors.

Each focus area outlines actions and initiatives that will drive progress and support long-term goals.



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Cover Photo by David Cate/Volume Creative Labs

# QUALITY OF LIFE

## First NFL FLAG football season debuts

Kingsport Parks and Recreation partnered with the Boys & Girls Club of Greater Kingsport for the first season of NFL FLAG football with more than 150 children ages 5-12 participating. A rapidly growing sport for boys and girls, flag football for girls has been established as a Tennessee Secondary School Athletic Association (TSSAA)-sanctioned sport and will be added to the 2028 Olympics in Los Angeles.



NFL FLAG football



Parks & Recreation creates fun



## Parks & Recreation seeks input for master plan

Kingsport Parks & Recreation Department is crafting a new master plan, to be finalized by 2026, with a mission to cultivate a stronger community through exceptional programs, facilities and recreation opportunities.

Parks & Recreation sought input through a citizen survey. Staff are also hosting multiple community input sessions.

 [kingsportparksandrecreation.org](http://kingsportparksandrecreation.org)

## Use ConnectKingsport app to resolve issues

The ConnectKingsport app allows residents to have a direct line of communication to the city to report a variety of non-emergency concerns in more than three dozen categories, including drainage issues, dead animal removal, graffiti, potholes, water leaks, renter complaints, high grass and sewer backups. To date, nearly 36,000 issues have been resolved.



Download the free app from the App Store or Google Play, and click "Report a Concern" link.

 [kingsporttn.gov/connectkingsport](http://kingsporttn.gov/connectkingsport)

## City to update comprehensive land use plan

Kingsport is updating its comprehensive plan, a strategic framework that guides long-term growth and development.

The focus areas include land use, infrastructure, housing, community and neighborhood character, and economic development in response to changing conditions and community desires. The plan will serve as a guide for establishing development regulations, used as a basis for zoning decisions, and will inform and coordinate public investment decisions.

 [engagekh.mysocialpinpoint.com/kingsportcomplan](http://engagekh.mysocialpinpoint.com/kingsportcomplan)

## Prescribed burn, new features at Bays Mountain

Bays Mountain Park completed its first prescribed burn of seven acres near the peak of the mountain as part of a proactive measure to reduce catastrophic damage of a wildfire by burning the top layers of leaves on the ground and tree canopies of the blowdowns from Hurricane Helene. The burn, which will help revitalize the land, was done in April 2025.



Bays Mountain prescribed burn

**Fox Den Playground:** The first playground constructed at the park, most of the funding for Fox Den came from private donors, and equipment is being installed for an anticipated late fall opening.

**Observation Tower:** The tower received a fresh coat of paint last May thanks to a state tourism grant, Bays Mountain Park Association and the Bays Mountain Park Commission. After new decking is installed, the tower will reopen to the public in the fall.

 [baysmountain.com](http://baysmountain.com)

# PROUD MOMENTS

## Allandale Mansion undergoes improvements

Allandale Mansion had an aesthetic makeover with the removal of all exterior paint, fresh repainting and new landscaping that complements the features of the historic landmark. Visitors also have a new spot to capture their best barn photo or relax and take in the scenery.

 [allandalemansion.com](http://allandalemansion.com)



## KATS launches on-demand service

Kingsport Area Transit Service launched a new pilot program in February 2025 called "KATS Connect" – an on-demand service similar to Uber or Lyft. A mix between traditional fixed route bus service and a ride-sharing service that allows travelers to request a shared shuttle via an app, vehicles are dynamically routed to the final destination, picking up other travelers along the way who are heading in the same direction for efficient, shared rides which achieves higher efficiency, cost savings and improved rider satisfaction.

In February, 173 patrons utilized KATS Connect. Since then, the number has steadily grown – 139 patrons in March; 174 in April; 253 in May; 316 in June; and more than 500 in July.

After downloading the Ecolane by Mobility app on a smart phone, new and existing customers can begin scheduling, modifying or canceling trips.

 [kingsporttransit.org](http://kingsporttransit.org)

## Model City 101 returns in fall

In its second year, Model City 101 has 20 participants enrolled. An adult education program, the free eight-week course offers an overview of various city departments and services to educate residents on the government's role. The program this year includes a tour of the city's water plant, a behind-the-scenes look at Bays Mountain Park, a demonstration of firefighter training exercises and learning about the Special Weapons and Tactics (SWAT) team.



## Kingsport Carousel celebrates 10 years

The Kingsport Carousel, which opened to the public in July of 2015 following a six-year journey of one man's visionary idea to a magical reality, celebrated 10 years of operation in 2025.

The carousel features 32 wooden riding animals and two chariots, 24 rounding boards depicting notable sites within the city and 24 hand-carved "sweep" animals around the top of the ride. The carousel unveiled a new 10-year birthday animal at the birthday party held July 19 and displayed an interactive carousel history exhibit at the Renaissance Center.

Since opening, the carousel has hosted more than 600,000 riders.



## Kingsport Dental Clinic to develop master plan

The Kingsport Dental Clinic of the Appalachian Highlands has moved into phase two by launching a master planning process for future development. Ultimately, officials want the facility to accommodate 50 students who would spend their entire fourth year in predoctoral program training and treating patients in the Model City.

Located near the campus of Holston Valley Medical Center, the clinic opened to students in September 2024 and has served as a satellite campus for the University of Tennessee Health Science Center with students from UT, East Tennessee State University and Northeast State Community College training in a dental clinic setting.

UT received approval for its Advanced Education in General Dentistry program and has signed a memorandum of understanding to allow dental assisting students at Northeast State to rotate at the clinic. ETSU dental hygiene students currently are continuing their rotations at the facility.



State-of-the-art Kingsport Dental Clinic

## City selects new CFO and city recorder

The City of Kingsport has hired Travis Bishop as its chief financial officer (CFO) and city recorder. Bishop succeeds Lisa Winkle, who retired in 2025 after 18 years with the city.

Bishop previously served as a finance consultant for the Tennessee Municipal Technical Advisory Service (MTAS), providing vital technical assistance to 61 cities. He holds a CPA designation, Master of Accounting from Liberty University and a bachelor's degree in business administration from East Tennessee State University.



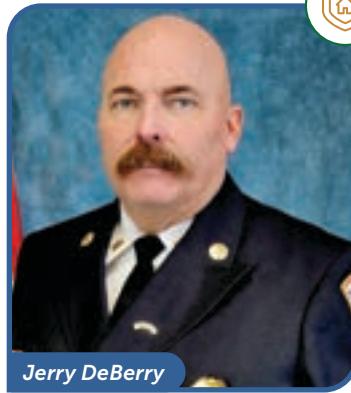
Travis Bishop

## Kingsport selects new public safety chiefs

The City of Kingsport has hired Jason Bellamy as chief of the Kingsport Police Department and Jerry DeBerry as chief of the Kingsport Fire Department.



Jason Bellamy



Jerry DeBerry

Bellamy succeeds Dale Phipps, who retired in 2025 after nearly 37 years with the city. DeBerry succeeds Scott Boyd, who retired in 2025 after 36 years with the city.

Bellamy, who became the city's 16th chief of police, joined the Kingsport Police Department in 1998 and has served as a patrol officer, detective, corporal, training sergeant, watch commander, captain of operations, commander and deputy chief. He has also served in specialized assignments, including honor guard, hostage negotiator and FBI Joint Terrorism Task Force officer.

DeBerry, who has more than two decades of experience and leadership in fire service, worked with the Atlanta Fire Rescue Department since 2004. He held multiple ranks, including firefighter, lieutenant, captain, battalion chief and special operations chief.

## Riverwalk Park evolves into 'Healthy Place'

One of Kingsport's newest parks is coming to fruition at a "healthy" pace.

Riverwalk Park, an 8.8-acre park located near the intersection of Netherland Inn Road and Industry Drive, is undergoing a major upgrade with a \$7.8 million grant from the BlueCross BlueShield of Tennessee Foundation.

Dubbed the BlueCross Healthy Place at Riverwalk Park, it includes four lighted pickleball courts, splash pad, two pavilions, playground, basketball wall feature, exercise area, walking trail and kayak launch at the Holston River.

Construction started in the summer and is expected to finish in the spring of 2026.

# PROJECTS

## Bays Mountain Park opens new interactive exhibit

Bays Mountain Park has unveiled an interactive exhibit in the Nature Center titled "Discover Our Appalachian Highlands Home" that features a lake diorama with mammals, reptiles, birds and aquatic life, information panels and interactive sensory stations.



Bays Mountain Park exhibit



Bays Mountain Park diorama

Park staff developed the concept and design a year ago with construction starting on the \$53,000 project in March 2025. Exhibits Designer Cassy Rose designed the exhibit and completed the diorama with Exhibit Supervisor Allen Davis.

The diorama features black bear, turkey, chipmunk, beaver, blue heron, coyote, raccoon, bobcat, woodpecker and otter. Children can crawl into the beaver lodge and look at the animals from beneath the water. New sensory stations allow visitors to feel the differences between six types of fur, touch replica mammal scat and smell the scents of beaver, raccoon and white-tailed deer.

[baysmountain.com](http://baysmountain.com)

## Kingsport Public Library to transform

After years of discussion and planning, the renovation of the Kingsport Public Library will get underway with the Board of Mayor and Aldermen awarding the \$7 million bid to BurWil Construction – a bid that came in \$178,000 under the original estimated cost. Once work begins, the project is projected to take 450 days with the library reopening to the public by the end of 2027.

Patrons will experience a new library with the children's area doubled in size, dedicated space for children's programming and teens, a new elevator for better accessibility, four new study rooms and dedicated space for local history and genealogy.

The project is the first major renovation of the library in more than 30 years and will position the facility to meet the needs of the community for generations to come.



Kingsport Public Library rendering

[kingsportlibrary.org](http://kingsportlibrary.org)

## Main Street Rebuild officially complete

The Main Street project reached substantial completion in June 2025 and presents a new streetscape for Kingsport from Clay to Sullivan streets. In addition to repairing failed roadway sections, repaving, replacing curbs and updating the sidewalk system to fill in gaps, the city prioritized ADA compliance. The critical infrastructure upgrades also incorporated streetscape enhancements to make downtown more inviting and accessible for residents and visitors. Some finishing touches such as signage changes and stamped and colored crosswalk markings remain to be completed.



Justice Center expansion project



## Justice Center expansion on track for 2027

The Justice Center expansion and renovation project is on schedule to be completed in summer 2027 and will add an additional 8,075 square feet for the Kingsport Police Department and provide Sullivan County Circuit Court with 9,551 square feet of new and existing space.

The renovations include security upgrades, high density storage, locker room upgrades, new elevator, accessible restrooms, new finishes and reworking of HVAC systems. The total cost, a partnership project between the City of Kingsport and Sullivan County, is \$14.4 million.

## Pump station project nears completion

The high service pump station project at the Kingsport water treatment plant, a major infrastructure investment, is nearing completion and represents a critical step in the ongoing implementation of the Water Treatment Plant Master Plan.

The plan, developed in 2011, ensures reliable, high-quality drinking water for the city's growing community. Originally constructed in 1928, the latest project replaces aging infrastructure at the high service pump station, including electrical components more than 40 years old that have reached the end of useful life. A fourth 700-horsepower pump also has been added to increase system capacity and provide critical redundancy.

The pump station plays a vital role in daily operations, distributing an average of 17.5 million gallons of water per day to more than 39,000 customer connections, serving approximately 106,000 residents.

With a total cost of nearly \$8 million, the project has been funded through a 2.13% interest loan from the Tennessee's State Revolving Fund Program and a \$1.5 million grant from the U.S. Economic Development Administration (EDA). The project was designed by CDM Smith and built by J. Cumby Construction, with full completion expected by late fall 2025.

## Kingsport continues focus on street resurfacing

The City of Kingsport will invest approximately \$4.5 million into street resurfacing efforts in 2025, focusing on portions of the Cooks Valley community and continuing with concrete work in the Fairacres neighborhood.

In addition, the Tennessee Department of Transportation paved sections of State Route 1 in the Allandale community in the summer. In total, the Model City will have experienced more than \$5 million in street resurfacing work – some 15 miles of roadways – over the course of the year.

The results of a June survey of every street maintained by Kingsport are expected this fall and will be used to prioritize future projects. For the past eight years, Kingsport has used this data-driven approach by ranking all streets from 0 to 100 based on condition to create an annual paving plan where the lowest-ranked streets take priority.

Information on the city's paving schedule, updated road condition maps and latest presentations is available online at [pavekingsport.com](http://pavekingsport.com).



Kingsport's new paver



Neighborhood paving project

# ECONOMIC GROWTH

## IMAX and Rural King boost Fort Henry Mall

A groundbreaking ceremony in August marked the start of construction for the first IMAX in the Tri-Cities region and will position Fort Henry Mall as a regional entertainment destination. Rural King also officially opened its newest Kingsport location at Fort Henry Mall, transforming almost 90,000 vacant square feet into a go-to source for farm, home, and outdoor essentials.



IMAX groundbreaking ceremony

## Breeze Airways adds nonstop service destinations

Beginning in December 2025, Breeze Airways will have nonstop air service from Tri-Cities Airport to Orlando International Airport and Washington-Dulles International Airport. The City of Kingsport will join the region in helping secure the service by committing toward the revenue guarantee through a resolution passed by the Board of Mayor and Aldermen.

## Digital tools support business attraction

In 2025, the City of Kingsport's Economic Development Board partnered with Golden Shovel Agency to launch a comprehensive digital marketing initiative guided by a targeted marketing blueprint, including the creation of a new economic development website, which highlights Kingsport's business advantages, available sites and workforce strengths. To increase visibility among site selectors and industry leaders, Kingsport also launched LinkedIn and Facebook ad campaigns designed to reach stakeholders with relevant, data-driven content.

 [kingsport econdev.org](http://kingsport econdev.org)

## Residential development offers housing options

Kingsport currently has more than 1,200 housing units actively being developed.

Construction is progressing on Phase 1 of Brickyard Village, with 32 single-family units. Located close to downtown, Brickyard Village will offer easy access to shopping, dining and entertainment.

Maple Oaks Apartments, a 175-unit complex on Oak Street will undergo more than \$30 million in renovations beginning in late 2025 with upgraded security systems, energy-efficient appliances and enhanced management services, all while preserving long-term affordability.

Stonecrest Apartments, a 256-unit complex on West Stone Drive, will undergo significant rehabilitation financed in part through tax-exempt bonds to upgrade and equip the property to better serve low- and moderate-income residents.

## O'Neal Manufacturing Services opens facility

Kingsport welcomed O'Neal Manufacturing Services (OMS) in June 2025 with a grand opening and ribbon-cutting ceremony, marking the company's 10th facility in North America. The company invested approximately \$8.5 million to establish a 41,000-square-foot steel fabrication facility on Regional Park Drive, which is expected to create around 29 high-paying jobs.

OMS will deliver advanced metal fabrication, including high-definition plasma cutting, machining, shot blasting and steel plate processing, for industrial clients.



O'Neal Manufacturing Services opens

## The Retail Coach partnership spurs growth

To accelerate commercial recruitment efforts, Kingsport partnered with The Retail Coach, a national retail consulting firm specializing in data-driven site selection and recruitment. The Retail Coach identifies and connects Kingsport with targeted retail brands that fit the market, and the work already has led to active conversations with prospective tenants that align with the city's long-term retail vision.

# AWARDS

## State grant to increase accessibility at Bays Mountain Park and Brickyard Complex

A \$2.9 million Local Parks and Recreation Fund (LPRF) grant from the State of Tennessee is funding ongoing improvements at Bays Mountain Park and the Brickyard Complex, including accessibility, a new otter habitat and additional bike trails.

The lower level of the Nature Center at Bays Mountain Park will include an ADA-accessible entry walk and event terrace, and the otter habitat will have ADA-accessible viewing and pathways. Visitors can immerse themselves in the otters' perspective with underwater and land platforms. The Nature Center will feature a newly designed cave exhibit to educate visitors about the underground with interactive elements.

Brickyard Complex will add bike trails to include a skills area and natural surface trails, construction of a lighted parking lot expansion and ADA connections.



 [baysmountain.com](http://baysmountain.com)

## Main Street Rebuild earns excellence award

The City of Kingsport earned an award for Excellence in Economic and Community Development for the Main Street Rebuild project from the Tennessee Municipal League (TML).

The \$20 million project began in November 2022 with a comprehensive plan to replace aging water, sewer and stormwater systems; place overhead utilities underground; and stabilize the failing roadway foundation. In addition to critical infrastructure upgrades, city officials incorporated streetscape enhancements along the entire length of Main Street.



## Kingsport Utilities earns safe digging award

Kingsport Utilities: Water and Wastewater System Maintenance has been recognized for its safe digging practices by Atmos Energy, which established The Gold Cup of Safe Digging award in 2024, for partners who share the commitment to safety. Kingsport earned the 2025 award, which was presented Aug. 11 in observance of National 811 Day, to remind people to call 811 before starting any digging project.

## Kingsport Utilities receives national recognition

Kingsport's Water and Wastewater treatment plants received national awards for continued commitment to operational excellence from the American Water Works Association (AWWA) and the National Association of Clean Water Agencies (NACWA).

The Water Treatment Plant received the Director's Award from the AWWA, which marks the 15th consecutive year the plant has earned this distinction. The Wastewater Treatment Plant earned the Silver Peak Performance Award from NACWA.

## Public Information and Communications Department earns awards

Kingsport's Public Information and Communications Department received recognition for its work with three awards at the 2025 PRSA Tri-Cities Awards Dinner held in May at the Eastman Lodge at Bays Mountain Park.

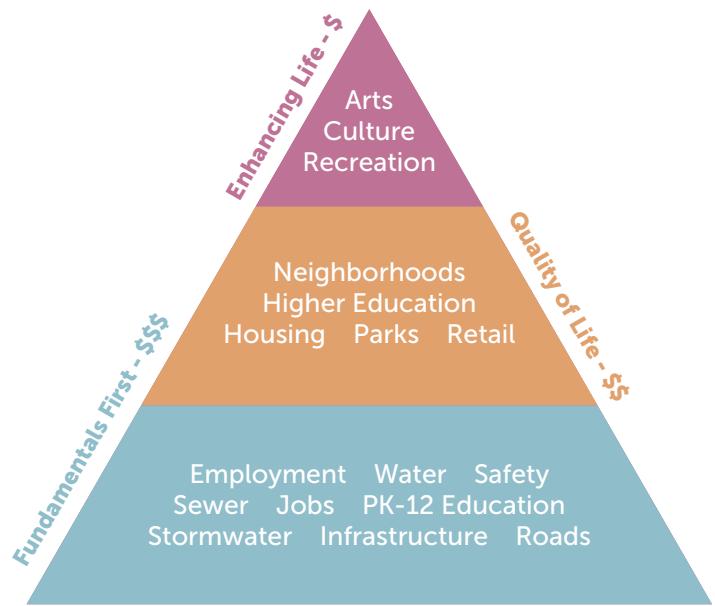
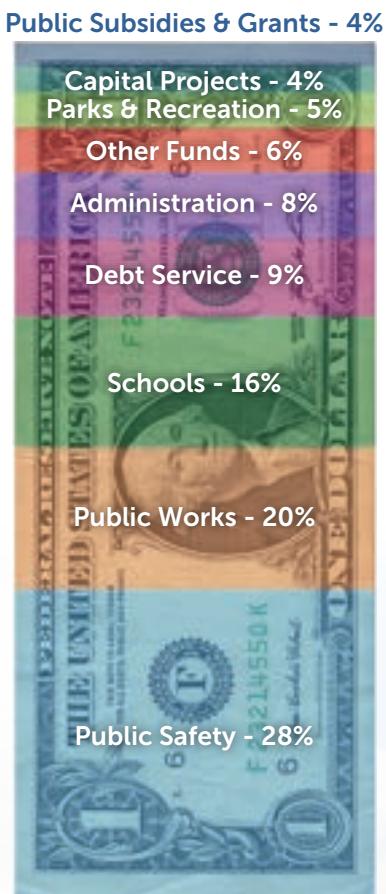
The city earned an Award of Quality for the Model City 101 Program; Award of Merit for Projects in Pictures; and Award of Merit for Kingsport Minute Video.

# FINANCIAL HEALTH

## City sustains FY2025 fiscal success

- Bond Rating: Moody's Aa2, S&P AA = very low credit risk and one step below absolute best rating.
- Governmental funds debt decreased by \$10.7 million.
- General fund revenues slightly exceeded expenditures, thus increasing fund balance.
- Sales tax revenue exceeded budgeted amounts by 1.7%.
- More than \$260 million budget used to support schools, infrastructure, recreation and public safety.
  - General Fund Budget: \$108 million
  - General Purpose School Fund Budget: \$105 million.
  - Water & Sewer Fund Budget: \$43 million providing public utilities.

## Where do my property taxes go?



The pyramid illustrates the hierarchy of needs that city officials use to guide Kingsport's capital budget and prioritize improvements.

## Budget bites

- Kingsport's budget is the guiding financial document for the city.
- It is approved by the Board of Mayor and Aldermen (BMA) before becoming effective.
- The 2026 budget runs from July 2025-June 2026.
- Balanced budget for 2026 was approved by BMA in June 2025.
- Budget includes:
  - General Fund (operating and capital items)
  - Water and Sewer Systems
  - School Funds (general purpose and nutrition)
  - Other Funds (such as Bays Mountain, Kingsport Aquatic Center, MeadowView and various other funds)

# SCHOOLS

## Kingsport City Schools earn accolades

### 2024-25 DOBYNS-BENNETT HIGH SCHOOL & D-B EXCEL ACADEMIC HONORS

- 2025 U.S. Presidential Scholar candidates (5) and Semifinalist (1).
- 2025 National Merit Winner (1), National Merit Finalists (2) National Merit Semifinalists/Commended Students (8).
- 508 students took 1,014 Advanced Placement (AP) exams; 87% scored 3+ (out of 5).
- 2024 & 2025 perfect ACT scores (2); 30+ score on ACT (101).
- 2024 AP Capstone diplomas (9).
- 2024-25 state industry certifications (1,299).
- 2025 OSHA 10 certifications (51, DBE).
- 2025 Lean Six Sigma industry certification (35, DBE).

### 2024-25 DOBYNS-BENNETT HIGH SCHOOL EXTRACURRICULAR ACCOMPLISHMENTS

- 2024 competitive marching band placed 10th at Bands of America Grand Nationals.
- Saxophone ensemble, Portail du Son, selected as one of 10 high schools nationwide to perform at National Chamber Music Festival.
- 2025 Tennessee Future Business Leaders of America state champion.
- 18 students named 2025 All-State in band, orchestra and chorus.
- 2025 National Speech & Debate Association National Tournament qualifiers (4).
- Air Force JROTC earned 17th consecutive Distinguished Unit Award in 2025.
- U.S. Air Force Academy appointments (2).



Dobyns-Bennett High School - Portail du Son

### DOBYNS-BENNETT HIGH SCHOOL ATHLETICS STATE CHAMPIONS RECENT YEARS

- Boys basketball and baseball programs maintain most wins of any U.S. high school.
- 2022 Boys basketball state champions.
- 2023 Girls golf state champions.
- 2023 Winter Guard world champions.
- 2024 Unified Bowling team state champions.
- 2024 Boys Indoor Track & Field individual state champion (60m hurdles).

- 2024 Boys Indoor Track & Field individual state champion (high jump).
- 2024 Girls softball state champions.
- 2024 Boys Track & Field individual state champion (1600m).
- 2024 Boys Track & Field relay state champions (4x800m).
- 2025 Boys Wrestling individual state champion (AA 106).
- 2025 Boys Wrestling individual state champion (AA 126).



Kingsport elementary school student



### 2024-25 STEM ACCOMPLISHMENTS

#### Adams Elementary

- 2025 Destination Imagination team champions and competed in global competition.

#### Roosevelt Elementary

- LEGO League advanced to state competition.

#### Robinson Middle

- Tennessee STEM Innovation Network (TSIN) Battelle Education Poetry Coding Contest winner.
- Science Olympiad team third-place finish in 2025 Volunteer State Science Bowl tournament.
- MATHCOUNTS team champions at 2025 Regionals.

#### Sevier Middle

- MATE Underwater Robotics team runner-up in MATE ROV Competition.
- LEGO League champions in Innovation Project Award at Model City Qualifier.

#### Dobyns-Bennett High

- 2025 Cyber Tribe Robotics team ranked top 2% worldwide (No. 33 ranking out of 3,700+ teams) and No. 1 in Tennessee for second consecutive year.

#### D-B EXCEL

- 2025 Tennessee STEM Innovation Network Statewide Design Challenge champions.
- 2025 Canopy Project invitation, showcasing innovative learning environments.

Scan QR code for 2024-25 school year accomplishments.



# KINGSPORT SPIRIT

## Dogs splash down at annual Drool Party

The Kingsport Aquatic Center brought back one of its most popular annual events in September 2025 – the Drool Party. And as promised, this year's party was bigger and better than ever as the facility expanded the event to five days!



Drool Party 2025



Drool Party 2025

For more than a decade, the Kingsport Aquatic Center has ended its summer season by inviting dogs of all breeds and sizes to enjoy a couple of hours running, jumping and playing in the toddler area of the outdoor water park. Not only do dogs get to enjoy the water and make some new friends, but their owners also can get their feet wet and socialize with other dog lovers on warm summer afternoons.

The Drool Party has always been the final swim of the season before the outdoor facility is winterized by the staff. The Kingsport Aquatic Center also offered giveaway raffles throughout the event.

 [swimkingsport.com](http://swimkingsport.com)

## Allandale Mansion hosts Hobby Horse Derby

Allandale Mansion, a former horse and cattle farm, hosted its first-ever Hobby Horse Derby at the beloved landmark to help bring history to life.

With a variety of classes for participants, such as jumping, barrel racing or best dressed, the stick horses – with names such as Bruce, Flash and Brownie – were put through their paces. Each class champion received a medal and event sticker.

Coverage of Kingsport's event was featured in five cities across the United States, including Baltimore and Spokane, and garnered more than 62,000 views on social media.



Hobby Horse Derby

## Downtown adds six new carousel horses

In addition to the fiberglass goats and Sculpture Walk, six new carousel horse art pieces are now located throughout downtown. Thanks to local sponsorships, these carousel horses not only brighten up downtown with their whimsical paint schemes, but also celebrate the Kingsport Carousel's 10th birthday.

Want to know where the horses are, the sponsors for each one and the amazing artist behind the paint? Check out the online interactive arts map on the Kingsport Cultural Arts website.



Downtown carousel horse

 [artskingsport.org/trails](http://artskingsport.org/trails)